Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
GENERAL GOVERNMENT						
110	00	400010	TAXES - MUNICIPAL	-2,157,361	-2,157,630.19	-2,261,087
110	00	410710	Taxes Supplem. Municipal	-30,000	-33,163.07	-30,000
110	00	420105	PILS Canada Enterprise	-165	-189.77	-190
110	00	420110	PILS Ontario	-26,730	-28,111.43	-28,110
110	00	420120	PIL'S Municipalities	-594	-709.51	-710
110	00	430015	OMPF Funding	-216,200	-216,200.00	-227,700
110	00	440200	Capping - Cty Share	555	275.48	275
110	00	440210	County Grant		-1,866.94	-4,000
110	00	440350	Tax Certificates	-1,600	-2,025.00	-1,600
110	00	440400	Oth Revenue Lottery Lic	-150	-154.50	-150
110	00	440415	Oth Revenue Int Income	-8,500	-15,411.51	-8,500
110	00	440420	Oth Revenue Int on Tax	-56,000	-51,491.53	-57,000
110	00	440431	Other Rev Misc.	-500	-924.48	-600
110	00	440605	Transfer from Reserves - Computer		-5,610.43	
110	00	440604	Transfer from Reserves - Parking Lot	-10,842		-10,842
110	00	440608	Transfer from Reserves - Working Reserve	-48,264		-37,158
110	00	440606	Transfer from Reserves - Building/Bldg Insp	-7,794		
			Total General Revenue	-2,564,145	-2,513,212.88	-2,667,372
110	00,	700030	Committee Member Fees	825		880
110	00	700040	Legal Expenses	17,000	9,882.90	16,000
110	00	700060	Misc. Expenses	8,500	4,143.86	8,500
110	00	700070	Insurance	10,846	10,845.67	11,170
110	00	700080	Office Supplies	7,000	5,546.18	7,500
110	00	700085	Postage/Courier	15,000	14,868.69	15,250
110	00	700100	Telephone - 5% to Bldg Dept	2,750	8,553.69	2,750
110	00	700110	Hydro - 5% to Bldg Dept	6,250	4,036.78	6,500
110	00	700120	Heat - 5% to Bldg Dept	2,100	898.27	1,500
110	00	700179	Health & Safety	3,500	706.36	3,500
110	00	700180	Office Equip. & Maint. - 5% to Bldg Dept	9,000	6,659.05	9,000
110	00	700190	Building Maintenance - 5% to Bldg Dept	15,000	27,984.68	15,000
110	00	700191	Building Cleaning - 5% to Bldg Dept	2,600	2,966.74	4,000
110	00	700256	Capital - Municipal Parking Lot	50,000		50,000
110	00	700280	Advertising	2,000	1,275.56	2,000
110	00	715010	Bank Charges & Interest	6,000	4,862.69	7,500
110	00	715015	Computers & Prog Maint. - 5% to Bldg Dept	17,000	17,150.80	18,000
110	00	715085	Municipal Tax W/O	19,000	15,657.96	15,000
110	00	716020	Tax Sale Registration	100	5,758.74	100
110	00	718030	Gov Audit	21,500	8,140.80	21,500
110	00	718040	Contracted Services	18,000	4,066.42	17,500
110	00	775010	Library	1,100	925.00	1,100
110	00	789035	Transfer to Reserves - Office Equipment	3,260	3,260.00	3,325
110	00	789038	Transfer to Reserves - Building	2,000	2,000.00	2,400
110	00	789039	Transfer to Reserves - Working Fund			6,250
110	00	789041	Office - Principle Debt Payment	16,127	16,126.78	16,127
110	00	789042	Office - Interest on Debt	1,910	983.10	1,515
110	00	799999	Transfer to Expenses to Bldg Dept	-2,855	-2,855.00	-2,825
			Total General Expenses	255,513	174,445.72	261,042
			Total General	**-2,308,632**	**-2,338,767.16**	**-2,406,330**
110	10	440429	Donations - BBQ		-2,952.62	
110	10	700010	Council Salaries	82,800	74,548.10	85,000

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Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
110	10	700035	Conference/Travel Expenses	10,000	4,495.71	15,200
110	10	700060	Council Misc. Expenses	4,000	1,559.81	3,000
110	10	700100	Council Telephone	425	73.71	400
110	10	700140	Council Benefits	15,500	9,826.49	11,300
110	10	785045	Appreciation BBQ		4,889.45	
110	10	789040	Council - Donations	1,000		1,000
			Total Council	**113,725**	**92,440.65**	**115,900**
110	11	440461	Transfer from Reserves	-1,600		-12,000
			Total Election Revenues	-1,600	0	-12,000
110	11	700010	Salaries			2,000
110	11	700035	Conference/Travel Expenses	1,600	763.20	750
110	11	700060	Misc. Expenses			2,250
110	11	700085	Postage			3,400
110	11	700280	Advertising			1,000
110	11	718040	Contracted Services		2,544.00	2,600
110	11	789036	Transfer to Reserves - Election	3,710	3,710.00	4,000
			Total Election Expenses	5,310	7,017.20	16,000
			Total Election	**3,710**	**7,017.20**	**4,000**
110	15	440465	Canada Grant		-2,069.10	
			Total Administration Revenue	0	-2,069.10	0
110	15	700010	Admin Salaries	265,276	236,912.43	280,300
110	15	700035	Conference Expenses	7,500	5,997.57	7,700
110	15	700140	Employee Benefits	72,500	65,009.55	78,535
			Total Administration Expenses	345,276	307,919.55	366,535
			Total Administration	**345,276**	**305,850.45**	**366,535**
			Total General Government	**-1,845,921**	**-1,933,458.86**	**-1,919,895**

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Township of Horton
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			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
PROTECTION						
120	00	440220	Ontario - CSPT Program	-2,300	-3,840.14	-2,500
120	00	440360	Fees & Charges - Dog Pound		-15.00	
120	00	440395	Livestock - Revenue	-2,000	-1,332.00	-2,000
120	00	440405	Dog License Revenue	-8,750	-9,385.00	-8,750
120	00	440430	Provincial Offences	-50	-50.00	-50
120	00	440461	Transfer from Reserves	-5,000	-5,000.00	-5,000
120	00	440475	9-1-1 Sign Revenue	-1,800	-1,125.00	-1,000
120	00	440480	Tile Drain	-15,000	-13,749.84	-13,000
			Total Protection Revenue	-34,900	-34,496.98	-32,300
120	00	700010	Salaries	830	2,558.79	920
120	00	700060	Misc. Expenses	200		100
120	00	700065	Dog Tag Collection	4,250	4,263.78	4,250
120	00	700140	Employee Benefits	130	784.34	200
120	00	700260	Agreements	1,520	1,520.00	1,550
120	00	700300	9-1-1 Signs	1,300	828.10	1,300
120	00	700310	Ontario Provincial Police	462,135	346,599.00	466,229
120	00	718040	Contracted Services	12,000	5,536.29	12,000
120	00	785010	Veternarian Committee	325	280.00	325
120	00	785020	Tile Drain	15,000	13,749.84	13,000
120	00	785045	Emergency Management Plan	11,000	110,423.07	12,000
120	00	785050	Livestock Valuation	2,400	1,924.11	2,400
120	00	789045	Com. Policing Adv. Com.	200		200
			Total Protection Expense	511,290	488,467.32	514,474
			Total Protection	**476,390**	**453,970.34**	**482,174**

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
TRANSPORTATION - OPERATING						
130	30	440100	OSG Roadways MNR	-18,000	-25,446.13	-20,000
130	30	440320	Fees & Charges Roadways	-1,000	-4,745.73	-1,000
130	30	440440	Sale of Equipment		1,235.00	
130	30	440461	Transfer from Reserves - Equipment	-302,000	-137,410.27	-275,000
130	30	440461	Transfer from Reserves - Asset Mngt	-19,000		
130	30	440461	Transfer from Reserves - Infrastructure	-114,868		
130	30	440464	Ontario Grant	-50,000	-50,000.00	
130	30	440464	Ontario Grant	-75,000		
130	30	440464	Ontario Grant	-636,365	-350,000.75	
130	30	440465	Other Municipal Grant	-90,482		
130	30	440465	Canada Grant	-91,482	-2,661.90	-1,000
130	30	440466	Transfer from Lot Dev Fund	-57,955	-34,724.89	
130	30	440467	Gas Tax	-82,666	-84,129.73	-86,603
130	30	440550	Transfer from Reserves - Gas Tax	-82,666	-40,000.00	
130	30	440608	Transfer from Reserves - Rds Bldg.	-33,000		
			Total Transportation Revenue	-1,654,484	-727,884.40	-383,603
130	30	700010	Salaries	206,010	147,700.28	169,525
130	30	700030	Com. Member Meeting	1,400	240.00	1,500
130	30	700035	Conference/Travel Expenses	3,200	2,250.20	5,100
130	30	700060	Misc. Expenses	1,000	1,047.67	1,000
130	30	700070	Insurance	14,577	14,577.26	14,869
130	30	700080	Office Supplies	500	843.44	600
130	30	700090	Materials & Supplies	7,000	4,662.12	7,000
130	30	700100	Telephone	1,200	1,044.93	1,600
130	30	700110	Hydro	6,000	5,330.66	6,300
130	30	700120	Heat	3,500	3,590.33	6,000
130	30	700140	Employee Benefits	64,620	62,430.91	52,760
130	30	700181	Clothing Allowance	4,000	1,049.93	3,000
130	30	700190	Building Maintenance	48,000	28,386.53	29,000
130	30	700191	Building Cleaning	1,200	1,121.88	1,350
130	30	700240	Radio License	355	458.00	460
130	30	700250	Transfer to Capital -Equipment	325,000	119,740.99	275,000
130	30	700250	Transfer to Capital - Equipment	6,000		
130	30	700280	Advertising	600	2,436.20	600
130	30	715015	Computer Programs & Maintenance	600	1,197.69	1,200
130	30	718040	Contracted Services	2,000	2,251.33	2,000
130	30	730040	TRUCK #2 - 2005 INITER. RPS/MNT	10,000	8,882.07	3,000
130	30	730130	EXCAVATOR - REPAIRS/MNT	5,000	9,555.22	10,000
130	30	730150	TRUCK #4 - 2011 INTERN. RPS/MNT	5,000	12,741.80	10,000
130	30	730155	TRUCK #11 - 2013 3/4 TON CHEV	2,500	1,372.81	2,000
130	30	730156	TRUCK #12 - 3 TON - ISUZU	2,500	1,480.67	3,000
130	30	730160	GRADER - REPAIRS/MNT	10,000	4,706.57	12,000
130	30	730280	BACKHOE/LOADER - REPAIRS/MNT	5,000	2,563.32	2,000
130	30	730295	TRAILER/MOWER - REPAIRS/MNT	500	391.65	500
130	30	730300	Machinery Fuel	45,000	42,116.92	45,000
130	30	730490	A - Culverts	5,000	1,383.18	5,000
130	30	730500	A- Culverts - Salaries	6,650	5,025.57	10,400
130	30	730550	B - Roadside Maintenance	26,000	5,909.51	10,000
130	30	730560	B- Roadside Maint. - Salaries	23,095	23,631.78	25,100
130	30	730660	C - Road Maintenance - Paved	12,000	14,015.43	37,000
130	30	730670	C - Road Maintenance - Paved - Salaries			15,300

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Township of Horton
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			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
130	30	730780	D - Grading & Dust Control	39,000	38,078.75	25,000
130	30	730790	D - Grading & Dust Control - Salaries			30,775
130	30	730870	E - Winter Road Maintenance	32,000	43,409.04	38,000
130	30	730880	E - Winter Rd. Maint.-Salaries	38,340	35,292.61	42,050
130	30	730960	F - Safety Devices	10,000	9,507.81	10,000
130	30	730970	F - Safety Devices - Salaries	4,280	4,417.03	4,700
130	30	731023	Asset Management	23,000	15,079.17	5,000
130	30	731032	Transfer to Reserves Roads - Asset Mngt			
130	30	731033	Transfer to Reserves Roads Equipment	95,420	95,420.00	97,280
130	30	731033	Transfer to Reserves Roads Infrastructure	14,172	14,172.00	15,980
130	30	731035	Transfer to Reserves Gas Tax	82,666	84,129.73	86,603
130	30	731035	Transfer to Reserves Roads Buildings	25,200	25,200.00	15,505
130	30	731035	Transfer to Reserves OCIF	50,000		
130	30	731036	Gravel Tender	50,000		
130	30	732005	Humphries Road	50,000		
130	30	732024	Lime Kiln Rd	50,000		
130	30	731039	Debt Principle Payment	77,785	77,785.00	77,785
130	30	731040	Debt Interest Payment	7,092	5,523.94	5,613
130	30	732000	Johnston Road	707,100		
130	30	732004	Humphries Road		28,787.39	
130	30	732020	Fraser Rd	271,718		
130	30	785040	Street Lights	3,000	2,594.85	3,000
			Total Transportation - Operating	2,485,780	1,013,534.17	1,226,455
			Net Transportation - Operating	831,296	285,649.77	842,852
TRANSPORTATION - GRAVEL OPERATING						
130	31	ALL	Annual Budget - Spot Gravelling			23,500
130	31	830001	Bennett-Lafont Rd		2,437.71	
130	31	830007	Bingham Drive		2,160.39	
130	31	830035	Cobus Rd		245.99	
130	31	830065	Garden of Eden Rd		2,871.91	
130	31	830088	Humphries Road		6,424.22	
130	31	830120	Lime Kiln Rd		1,350.48	
130	31	830150	Orin Rd		2,460.34	
130	31	830182	Thomson Rd		226.21	
			Total Transportation - Gravel Operating	0	18,177.25	23,500.00
TRANSPORTATION - CAPITAL						
130	33	440100	Agrgreagate Surplus			-10,000
130	33	440464	Provincial Grant			-53,851
130	33	440464	Provincial Grant			-636,365
130	33	440464	Provincial Grant			-12,600
130	33	440464	Provincial Grant			-349,920
130	33	440465	Federal Grant			-37,500
130	33	440461	Transfer from Infrastructure Reserve			-12,200
130	33	440461	Transfer from Infrastructure Reserve			-265,622
130	33	440461	Transfer from Equipment Reserve			-15,000
130	33	440466	Transfer from Development Charges			-81,200
130	33	440466	Transfer from Development Charges			-4,500
130	33	440466	Transfer from Development Charges			-4,000
130	33	440550	Transfer from Gas Tax Reserve			-133,851
			Total Transportation - Capital Revenue	0	0.00	-1,616,609
130	33	830060	Fraser Rd		467,828.72	
130	33	830088	Humphries Road			16,800

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			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
130	33	830120	Lime Kiln Rd		143,327.10	50,000
130	33	830097	Johnston Rd		68,140.74	1,096,009
130	33	830182	Thompson Hill Roads			25,000
130	33	830182	Thompson Hill Roads			388,800
130	33	830065	Gravel Program - Garden of Eden Rd			50,000
			Total Transportation - Capital	0	679,296.56	1,626,609
			Net Capital to Come from Taxation	0	679,296.56	10,000
TRANSPORTATION - STORM SEWER						
130	35	700400	Storm Sewer	2,000	1,069.85	5,000
			Total Transportation - Storm Sewer	2,000	1,069.85	5,000
			Total Transportation	**833,296**	**984,193.43**	**881,352**

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			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
ENVIRONMENT						
140	00	440220	Ontario Grant	-36,000	-26,639.51	-36,000
140	00	440380	Tipping Fees	-44,000	-31,181.00	-35,000
140	00	440480	Blue Box & Composter	-300	-240.00	-300
140	00	440482	Ontario Stewardship Tires	-500		
140	00	440483	Electronic Waste	-750	-579.69	-750
140	00	440640	Transfer from Reserves - Environment	-58,000		-41,500
140	00	440640	Transfer from Reserves - Environment	-6,000		-5,094
			Total Environment Revenue	-145,550	-58,640.20	-118,644
140	00	700010	Salaries	45,715	34,875.14	50,500
140	00	700030	Committee Members Fees	750	240.00	1,500
140	00	700035	Conference/Travel Expense	1,200	1,412.31	1,400
140	00	700060	Misc. Expenses	2,000	1,667.42	2,000
140	00	700070	Insurance	2,121	2,121.22	2,163
140	00	700080	Office Supplies	1,200		2,000
140	00	700090	Material & Supplies	2,750	928.89	2,750
140	00	700100	Telephone	300	79.42	300
140	00	700110	Hydro	800	442.84	600
140	00	700140	Employee Benefits	6,215	6,171.06	8,565
140	00	700190	Building Maintenance	500		1,500
140	00	700254	Transfer to Capital - Soak Pit	35,000		35,000
140	00	700254	Transfer to Capital - Compactor Truck	10,000		
140	00	700254	Transfer to Capital - Fencing/Debris Cover	3,500		3,500
140	00	700259	Transfer to Capital - Sea Containers/Bldgs	3,000		3,000
140	00	700280	Advertising	500	481.94	600
140	00	700285	Landfill Equipment	1,500		1,000
140	00	700400	Contracted Services	1,800		1,800
140	00	745020	Promotion and Education	1,000	1,806.36	1,500
140	00	745021	Recycling - Tires	50		50
140	00	745025	Household Hazardous Waste Days	1,200	299.41	1,800
140	00	745026	Garbage Curbside Pickup	130,000	70,309.22	41,865
140	00	745027	Recycling Curbside Pickup		12,374.09	67,280
140	00	745031	Compaction & Covering	40,000	39,631.92	40,000
140	00	745033	Landfill - Re-grind Waste	14,400	10,684.80	14,400
140	00	745034	Material Transfers	6,000		6,000
140	00	745040	Engineering Fees	30,500	21,428.87	26,000
140	00	789020	Transfer to Reserves - Landfill-Expansion	22,200	22,200.00	22,650
			Total Environment Expenses	364,201	227,154.91	339,723
			Total Environment Expenses	**218,651**	**168,514.71**	**221,079**

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			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
RECREATION						
150	51	700010	Salaries	44,175	46,264.43	44,150
150	51	700030	Com. Member Meetings	4,000	-165.00	4,000
150	51	700035	Conference/Travel Expenses	1,500	223.21	1,500
150	51	700060	Misc. Expenses	100	30.39	100
150	51	700070	Insurance	8,337	8,336.74	8,587
150	51	700090	Office Supplies	800	274.80	800
150	51	700140	Employee Benefits	10,860	10,627.15	10,600
150	51	700260	Agreements	22,000	21,500.00	22,500
150	51	700280	Advertising	100	26.00	100
			Total Rec Administration Expense	91,872	87,117.72	92,337
			Total Rec Administration	**91,872**	**87,117.72**	**92,337**
150	52	440125	Grant	-25,630	-25,630.00	
150	52	440???	Flag Football			-2,000
150	52	440216	Boat Launch - Fines	-500	-481.10	-400
150	52	440423	Volleyball Revenue		-140.00	-500
150	52	440428	Soccer	-10,000	-9,050.57	-6,200
150	52	440428	Soccer Fundraising			-4,500
150	52	440431	Boat Launch Other Rev Misc.	-4,500	-2,915.60	-4,000
150	52	440466	Transfer from Reserves	-4,260		
150	52	440466	Tranfer from Lot Development	-4,500		-500
			Total Outdoor Facilities Revenue	-49,390	-38,217.27	-18,100
150	52	700010	Salaries	1,575	1,545.61	2,715
150	52	700140	Employee Benefits	235	335.95	335
150	52	700201	Trail Maintenance	3,000	214.94	2,500
150	52	700???	Flag Football			1,100
150	52	700215	Soccer Maintenance	8,000	9,050.57	5,000
150	52	700220	Boat Launch Property Maintenance	2,000	3,099.40	3,500
150	52	700250	Transfer to Capital - Washroom	34,390	19,754.70	
150	52	700250	Transfer to Capital - Soccer Fencing			5,000
150	52	715070	River Road Property	500		500
150	52	718040	Farrell's Landing	500	2,094.30	1,000
150	52	785083	Volleyball Expense		83.86	100
150	52	789000	Transfer to Reserves - Rec Equipment			450
			Total Outdoor Facilities Expenses	50,200	36,179.33	22,200
			Total Outdoor Facilities	**810**	**-2,037.94**	**4,100**
150	53	440125	Prov/Fed Grants	-9,800		-25,000
150	53	440210	County Grant		-4,015.00	-7,055
150	53	440425	Rent	-9,000	-7,076.67	-9,000
150	53	440429	Donations		-178.00	
150	53	440434	Transfer from Fundraising	-2,400		-4,750
150	53	440461	Transfer from Reserves	-13,500		-13,500
150	53	440461	Transfer from Reserves			-22,500
150	53	440466	Transfer from Lot Dev Fund	-16,951		-6,271
150	53	440800	Bar Sales	-20,000	-23,287.00	-22,000
			Total Community Centre Revenue	-71,651	-34,556.67	-110,076
150	53	700010	Salaries	9,370	8,962.64	12,105
150	53	700095	Restock Bar	9,200	9,877.97	10,120
150	53	700096	Net Bar Profit to Expansion Fundraising		846.37	
150	53	700100	Telephone	800	705.55	800
150	53	700110	Utilities	12,000	11,270.22	17,500
150	53	700140	Employee Benefits	870	1,145.85	1,360

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
150	53	700190	Building Maintenance	5,000	7,125.06	5,000
150	53	700191	Building Cleaning	3,000	2,230.74	1,500
150	53	700200	Equipment Repairs/Replacement	11,800	1,255.26	9,055
150	53	700203	Healthy Kids Community Challenge		2,433.97	
150	53	700251	Transfer to Capital - Hall Expansion			25,000
150	53	700251	Transfer to Capital - Stove			27,271
150	53	700252	Transfer to Capital - Parking Lot Drainage	15,000		15,000
150	53	700258	Transfer to Capital - Hall Debt	17,851		4,750
150	53	700280	Advertising	400	117.02	400
150	53	715015	Computer	1,000	1,543.07	1,250
150	53	789000	Transfer to Reserves - Building	15,000	15,000.00	10,600
			Total Community Centre Expenses	101,291	62,513.72	141,711
			Total Community Centre	**29,640**	**27,957.05**	**31,635**
150	54	440429	Donations		-152.05	
150	54	440433	Rink - Ice Rentals	-2,000	-1,100.00	-1,500
150	54	440434	Fundraising Revenue	-9,250		-9,800
150	54	440444	Recreational Hockey Registrations	-3,000	-1,700.00	-1,700
			Total Rink Revenue	-14,250	-2,952.05	-13,000
150	54	700010	Salaries	15,795	4,678.37	15,445
150	54	700140	Employee Benefits	2,080	2,173.19	2,467
150	54	700110	Utilities	3,000	834.12	6,400
150	54	700190	Building Maintenance	4,000	3,060.57	4,000
150	54	700191	Building Cleaning	300	88.97	500
150	54	700200	Equipment Repairs/Maintenance	2,000	41.62	2,500
150	54	700250	Capital - Change Rooms	13,600		13,600
150	54	700255	Capital Financing - Rink Roof	9,250		9,800
150	54	700280	Advertising	600	395.44	600
150	54	785069	Change Rooms	200		200
150	54	785085	Recreational Hky/Public Skating Expense	300	143.96	300
150	54	786018	Sports Equipment	500		500
			Total Rink Expense	51,625	11,416.24	56,312
			Total Rink	**37,375**	**8,464.19**	**43,312**
150	55	440300	Ontario 150 Fees & Charges		-4,529.35	
150	55	440426	Euchre Revenue	-4,700	-3,770.95	-4,000
150	55	440427	Country Dance Proceeds	-9,500	-9,838.00	-9,500
150	55	440429	Ontario 150 Donations		-3,250.00	
150	55	440431	Dance Lessons		-2,016.00	-2,000
150	55	440446	Aerobics & Drop In Sports Fees	-1,700	-180.00	-500
150	55	440464	Ontario Grant		-9,825.00	
150	55	440569	Children's Christmas Party	-200		-500
150	55	440570	Winter Carnival Revenue	-4,000	-4,762.20	-4,200
150	55	440575	Canada Day Revenue	-4,900	-5,288.00	-5,000
			Total Annual Events Revenue	-25,000	-43,459.50	-25,700
150	55	785071	Ontario 150 Celebration - 2017		15,941.82	
150	55	785075	Canada Day Expenses	2,700	3,325.26	2,700
150	55	785078	Children's Events	50		100
150	55	785079	Children's Christmas Party	150		300
150	55	785080	Winter Carnival Expenses	2,000	1,712.90	2,000
150	55	785081	Country Dance Expense	7,500	8,039.83	7,500
150	55	785082	Aerobics & Drop In Sports Fees	800	107.41	100
150	55	785087	Dance Lessons		1,019.34	1,000
150	55	786000	Euchres Expense	2,200	2,159.87	2,200

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
			Total Annual Events Expenses	15,400	32,306.43	15,900
			Total Annual Events	**-9,600**	**-11,153.07**	**-9,800**
150	56	440429	Donations - Rink Roof	-500	-86.10	
150	56	440448	Special Project - Cook Book		-30.00	
150	56	440449	Quilting Raffle	-1,000	-484.00	-1,000
150	56	440450	Easter Egg Hunt	-1,000	-986.00	-1,000
150	56	440452	Fruit Fundraiser	-10,000	-10,485.00	-10,200
150	56	440453	Dinner & Show	-1,000		-1,000
150	56	440455	Murder Mystery	-2,500	-3,033.00	-3,000
150	56	440456	Fundraising Catering	-4,000	-7,312.40	-4,000
150	56	440457	Harvest Dinner	-3,500	-2,682.70	-3,500
150	56	440458	Trivia Night	-700	-380.00	-700
150	56	440459	Pancake Supper	-500		-500
150	56	440801	NHL Day			-1,000
150	56	440802	Craft Day/Bake Sale	-400		-400
			Total Fundraising (Rink Roof) Revenue	-25,100	-25,479.20	-26,300
150	56	785100	Easter Egg Hunt	300	186.76	300
150	56	785102	Fruit Fundraiser	8,300	8,281.29	8,300
150	56	785103	Dinner & Show	300		300
150	56	785105	Murder Mystery	600	1,028.70	1,000
150	56	785106	Fundraising Catering	4,000	6,223.43	4,000
150	56	785107	Harvest Dinner	1,500	1,292.21	1,400
150	56	785108	Trivia Night	400	145.52	300
150	56	785109	Pancake Supper	100		100
150	56	785111	Special Project - Cook Book		30.00	
150	56	785112	NHL Day			500
150	56	785114	Quilting	350	91.21	300
150	56	789070	Transfer Profit to Capital - Rink Roof	9,250		9,800
			Total Fundraising (Rink Roof) Expense	25,100	17,279.12	26,300
			Total Fundraising (Rink Roof)	**0**	**-8,200.08**	**0**
150	57	440432	Christmas Craft Show	-1,000	-750.00	-1,000
150	57	440429	Donations		-657.00	
150	57	440???	Kids Night Out			-500
150	57	440???	Family Night Out			-400
150	57	440???	Amazing Race			-300
150	57	440???	Glow Run			-500
150	57	440434	Raffle	-2,300	-2,250.00	-2,000
150	57	440568	Horton Festival	-3,500	-223.74	-10,000
150	57	440800	Bar Proceeds	-250		
			Total Fundraising (Hall Expansion) Revenu	-7,050	-3,880.74	-14,700
150	57	785061	Christmas Craft Show	150	174.49	350
150	57	785???	Kids Night Out			200
150	57	785???	Family Night Out			300
150	57	785???	Amazing Race			200
150	57	785???	Glow Run			200
150	57	785070	Raffle	1,500	319.84	1,700
150	57	785078	Horton Festival	3,000	223.74	7,000
150	57	789070	Transfer Profit to Capital - Hall Expansion	2,400		4,750
			Total Fundraising (Hall Expansion) Expens	7,050	718.07	14,700
			Total Fundraising (Hall Expansion)	**0**	**-3,162.67**	**0**
			Total Recreation	**150,097**	**98,985.20**	**161,584**

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

	Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
HEALTH SERVICES				
160 00 700010	Salaries	300	344.96	290
160 00 700140	Employee Benefits	40	65.95	55
160 00 700222	Cemetery Maintenance - McLaren Cemetery	200		200
160 00 750010	Golden Age Activity Centre	1,000	1,000.00	1,000
160 00 750020	Soc Serv Home Supp Grant	1,230	1,230.00	1,230
160 00 750030	Renfrew Sunshine Coach	1,050	1,050.00	1,050
160 00 750040	Doctor Recruitment	28,717	28,717.00	29,291
160 00 750050	Hospice Renfrew		250.00	250
	Total Health Services Expenses	32,537	32,657.91	33,366
	Total Health Services	**32,537**	**32,657.91**	**33,366**

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
PLANNING						
170	00	440330	Fees & Charges Planning	-4,700	-13,100.00	-5,200
170	00	440355	Fees & Charges Zoning Compl.	-400	-180.00	-400
170	00	440466	Tranfer from Dev Charges			-14,500
			Total Planning Revenue	-5,100	-13,280.00	-20,100
170	00	700060	Com. Member Fees	2,000	290.00	2,000
170	00	700090	Materials & Supplies	100	43.10	100
170	00	780010	Contracted Services	2,000	2,750.00	17,000
170	00	780100	Economic Development	1,000	704.54	2,000
			Total Planning Expenses	5,100	3,787.64	21,100
			Total Planning	**0**	**-9,492.36**	**1,000**

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
FIRE						
180	00	440110	Provincial Fees and Charges	-6,000	-2,756.72	-2,000
180	00	440310	Fees & Charges Fire		-14,691.09	-4,000
180	00	440466	Transfer from Lot Dev Fund	-33,040		-41,506
180	00	440461	Transfer from Reserve	-306,960		-370,014
			Total Fire Revenue	-346,000	-17,447.81	-417,520
180	00	700010	Salaries	30,000	19,218.97	30,000
180	00	700010	Salaries - Pending Business Plan			2,500
180	00	700035	Conference/Travel Expenses	1,000		1,000
180	00	700060	Misc. Expenses	1,000	386.71	1,000
180	00	700070	Insurance	14,500	14,212.99	14,750
180	00	700080	Office Supplies	1,000	352.43	1,000
180	00	700090	Clothing Expense	1,000		1,000
180	00	700100	Telephone	1,250	1,300.53	1,250
180	00	700110	Utilities	6,250	4,881.21	6,250
180	00	700140	Employee Benefits	4,200	1,517.74	4,200
180	00	700180	Office Equip. & Maint.	800	185.02	800
180	00	700190	Building Maintenance	3,000	985.46	1,500
180	00	700191	Building Cleaning	1,000	965.10	1,000
180	00	700200	Fire Equipment Maintenance	18,000	4,687.61	18,000
180	00	700210	Fleet Maintenance	7,000	7,256.79	8,000
180	00	700230	Fuel & Oil	750		750
180	00	700240	Radio/Communications	2,600	2,261.13	2,600
180	00	700250	Transfer to Capital - Pumper	340,000		411,520
180	00	700260	Extrication Agreement	3,500		3,500
180	00	715015	Computer/Program Maintenance	2,500	1,973.28	2,500
180	00	721045	Admin Mutual Aid	250		250
180	00	721060	Training	2,500	65.00	2,500
180	00	721070	Compressed Air	250	210.00	250
180	00	721080	Extinguisher Recharges	300		300
180	00	721210	Communications	4,000		4,000
180	00	721230	Fire Prevention	2,000	1,279.12	2,000
180	00	721240	Hydrant/Water Supply	300	226.24	300
180	00	789038	Transfer to Reserves - Building			1,500
180	00	789005	Transfer to Reserves Fire	32,000	32,000.00	32,640
			Total Fire Expenses	480,950	93,965.33	556,860
			Total Fire	**134,950**	**76,517.52**	**139,340**

Reserve Transactions | Capital Transactions | Development Fee Transactions

Township of Horton
2018 Working Budget

			Description	2017 Budget Requests	2017 YTD at Nov. 30, 2017	2018 Budget Requests
BUILDING						
190	00	440385	Septic Permits	-12,205	-6,660.00	-8,000
190	00	440410	Building Permits	-53,000	-33,948.00	-45,000
190	00	440431	Misc. Revenue	-4,500	-5,900.00	-5,000
190	00	440605	Transfer from Reserves	-5,000		-24,225
			Total Building Revenue	-74,705	-46,508.00	-82,225
190	00	700010	Salaries	49,500	41,250.00	49,500
190	00	700035	Conference/Travel Expenses	335	409.64	350
190	00	700060	Misc. Expenses	100		100
190	00	700080	Office Supplies	6,200	261.94	6,200
190	00	700100	Telephone	200	365.34	300
190	00	700140	Employee Benefits	5,815	3,191.13	6,250
190	00	700190	Transfer 5% Expenses from Gen Gov't	2,855	2,855.00	2,825
190	00	700250	Transfer to Capital - Map Storage Unit			5,000
190	00	718040	Contracted Services			2,000
190	00	785066	Office Administration	9,700	9,700.00	9,700
			Total Building Expenses	74,705	58,033.05	82,225
			Total Building	**0**	**11,525.05**	**0**
			Total (Surplus)/Deficit	**0**	**-116,587.06**	**0**

TOWNSHIP OF HORTON

2018 PROPOSED CAPITAL BUDGET/FINANCING - For Budget Meeting Nov 30/2017

Department	Item	*Estimated Opening Unfinanced*	2018 Budget	Financing: Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	Gas Tax	Reserves	Estimated Closing Unfinanced
Gen. Gov't	Office Construction Loan - 2009	**72,570.05**		16,127	0	0	0		0	56,443.05
	Office Parking Lot		50,000	2,000					48,000	0.00
	Building Dept - Map Storage		5,000						5,000	0.00
Sub-Total		**72,570.05**	**55,000**	**18,127**	**0**	**0**	**0**	**0**	**53,000**	**56,443.05**
Fire	Pumper		411,520			41,506			370,014	0.00
Sub-Total		**0.00**	**411,520**	**0**	**0**	**41,506**	**0**	**0**	**370,014**	**0.00**
Roads	Garden of Eden Rd	**125,032.50**		27,785						97,247.50
	Thomson Rd	**200,000.00**		50,000						150,000.00
	Garden of Eden Rd		50,000	10,000				40,000		0.00
	Humphries Rd (CWWF)		16,800				12,600		4,200	0.00
	Lime Kiln Rd (CWWF)		50,000			4,500	37,500		8,000	0.00
	Johnston Rd (OCIF)		1,096,009			81,200	690,216	93,851	230,742	0.00
	Thompson Hill Engineering		25,000		10,000				15,000	0.00
	Thompson Hill Streets		388,800			4,000	349,920		34,880	0.00
	Tandem		275,000						275,000	0.00
Sub-Total		**325,032.50**	1,901,609	87,785	10,000	89,700	1,090,236	133,851	567,822	247,247.50
Environment	Sea Containers - Siding		3,000						3,000	0.00
	Debris Fencing		3,500						3,500	0.00
	Soak Pit		35,000						35,000	0.00
Sub-Total		**0.00**	**41,500**	**0**	**0**	**0**	**0**	**0**	**41,500**	**0**
Recreation	Change Rms Township Debt -2009	**20,893.95**		13,600						7,293.95
	Unfinanced from 2009 (Rink Roof)	**25,500.00**			9,800					15,700.00
	Hall Expansion	**61,000.00**			4,750					56,250.00
	Soccer Field Fencing		5,000		4,500	500				0.00
	Community Hall - Stove		27,271			2,271	25,000			0.00
	Community Hall - Bar Renos		25,000			2,500			22,500	0.00
	Community Hall - Drainage		15,000			1,500			13,500	0.00
Sub-Total		**107,393.95**	72,271	13,600	19,050	6,771	25,000	0	36,000	79,243.95
TOTAL		**504,996.50**	**2,481,900**	**119,512.00**	**29,050.00**	**137,977.00**	**1,115,236.00**	**133,851.00**	**1,068,336**	**382,934.50**

Unfinanced Projects	Debt	2,018.00	Debenture	Debt	Payment	Financing	12/31/18
Municipal Office - Borrowed 2009	**72,570.05**	16,127.00	56,443.05				**56,443.05**
Garden of Eden Rd - Borrowed 2010	**125,032.50**	27,785.00	97,247.50				**97,247.50**
Thomson Rd - Borrowed 2016	**200,000.00**	50,000.00	150,000.00				**150,000.00**
Change Rooms - 2009			0.00	**20,893.95**	13,600.00		**7,293.95**
Rink Roof - 2009			0.00	**25,500.00**	9,800.00		**15,700.00**
Community Hall Expansion			0.00	**61,000.00**	4,750.00		**56,250.00**
Total Construction Loans	**397,602.55**	93,912.00	303,690.55	**107,393.95**	28,150.00	0.00	**382,934.50**

Department	Debt Balance at Year Ending	Debt Dec. 31, 2010	Debt Dec. 31, 2011	Debt Dec. 31, 2012	Debt Dec. 31, 2013	Debt Dec. 31, 2014	Debt Dec. 31, 2015	Forecasted Debt Dec. 31, 2016	Forecasted Debt Dec. 31, 2017	Forecasted Debt Dec. 31, 2018	Forecasted Debt Dec. 31, 2019	Forecasted Debt Dec. 31, 2020	Forecasted Debt Dec. 31, 2021	Forecasted Debt Dec. 31, 2022
Gen. Gov't	Municipal Office	**201,482**	**186,932**	**166,159**	**137,078**	**120,951**	**104,824**	**88,697**	**72,570**	**56,443**	**40,316**	**24,189**	**8,062**	
Roads	Garden of Eden Rd	**443,416**	**277,850**	**250,065**	**236,173**	**208,388**	**180,603**	**152,818**	**125,033**	**97,248**	**69,463**	**41,678**	**13,893**	
	Thomson Rd							**250,000**	**200,000**	**150,000**	**100,000**	**50,000**		
Recreation	Change Rooms	**136,250**	**124,450**	**110,850**	**75,294**	**61,694**	**48,094**	**34,494**	**20,894**	**7,294**	***Reallocate to Recreation Building Reserve***			
	Rink Roof	**100,690**	**91,228**	**81,253**	**62,097**	**53,712**	**41,472**	**34,680**	**25,500**	**15,700**	**5,402**			
	Hall Expansion				**59,164**	**102,594**	**88,900**	**79,035**	**61,000**	**56,250**	**51,250**	**41,652**	**26,652**	**11,652**
TOTAL		**881,838**	**680,460**	**608,327**	**569,806**	**547,339**	**463,893**	**639,724**	**504,997**	**382,935**	**266,431**	**157,519**	**48,607**	**11,652**

Rink Roof	**Recreation Fundraising Committee**	**100,000.00**	
	Less: Raised as at Dec 31, 2016	**-65,348.24**	**6 years of 10 years Future Fundraising**
	Fundraising Remaining	**34,651.76**	
Comm Hall	**Recreation Fundraising Committee**	**141,970.46**	
	Less: Raised as at Dec 31, 2016	**-62,935.62**	**3 year of ??? years Future Fundraising**
	Fundraising Remaining	**79,034.84**	

Tax Burden Opened Up		
Excluding Fundraising	In 2022	71,957

Township of Horton
10 Year Capital Forecast - 2018-2027

Adopted May 3, 2016 Res #2016-168 Proposed to go to Committee November 30, 2017	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**	**2025**	**2026**	**2027**
Revenues	***3.49%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***	***3.5%***
Municipal Tax Base	119,512	56,891	43,309	73,977	18,341	25,482	45,899	4,929	19,418	49,369
Gas Tax Reserve	133,851	86,603	86,603	86,603	86,603	86,603	86,603	86,603	86,603	86,603
Transfer from Reserves	1,073,336	295,584	133,646	444,800	178,901	192,310	467,722	339,848	478,392	347,699
Transfer from Lot Dev.	137,977	19,929	39,300	89,700	45,400	42,800	47,000	27,500	25,000	34,500
Fundraising	29,050	15,000	10,000	10,000	10,000					
Provincial/Federal Funding (OCIF)	1,115,236	83,989	83,989	83,989	83,989	83,989	83,989	83,989	83,989	83,989
Total Revenues	2,608,962	557,996	396,847	789,069	423,234	431,184	731,213	542,869	693,402	602,160
Expenditures										
Unfunded Balance Forward	0	0	454,635	1,012,500	801,578	1,594,800	1,543,802	1,420,774	1,349,605	919,275
Gen Gov't	66,127	16,127	61,727	16,127	30,063	0	0	27,000	0	6,200
Fire	411,520	161,000	24,000	10,100	129,000	10,000	115,000	0	1,000	1,000
Roads	1,979,394	488,210	596,785	454,220	786,893	291,600	413,185	417,700	257,072	555,000
Landfill	41,500	170,000	10,000	0	0	0	20,000	2,000	0	0
Septage										
Recreation	105,421	177,294	262,200	97,700	270,500	78,586	55,000	25,000	5,000	138,000
Health Services										
Planning & Building	5,000	0	0	0	0	0	5,000	0	0	0
Total Expenditures	2,608,962	1,012,631	954,712	578,147	1,216,456	380,186	608,185	471,700	263,072	700,200
Debenture										
Balance Unfunded	0	-454,635	-1,012,500	-801,578	-1,594,800	-1,543,802	-1,420,774	-1,349,605	-919,275	-1,017,315

Note: The Capital share of Tax Base from the 10 year operating budget. Assuming a 3.5% annual levy increase including growth. See Long Term Sustainability File.

Note: Hard top road values have been revised to reflect a condition rating target of 6.

Township of Horton
Reserves and Reserve Funds

**** Denotes Insufficient for 10 Year Capital Forecast**

Name	Opening Estimated 2018	Addition 2018	Utilized 2018	Ending Balance 2018	Addition 2019	Utilized 2019	Ending Balance 2019	Addition 2020	Utilized 2020	Ending Balance 2020	Addition 2021	Utilized 2021	Ending 2021	Addition 2022	Utilized 2022	Ending 2022	Addition 2023	Utilized 2023	Ending 2023	Addition 2024	Utilized 2024	Ending 2024	Addition 2025	Utilized 2025	Ending Balance 2025	Addition 2026	Utilized 2026	Ending Balance 2026	Addition 2027	Utilized 2027	Ending Balance 2027
Working Funds	357,163	6,250	37,158	326,255	6,500	5,000	327,755	6,500		334,255	6,500		340,755	6,500		347,255	6,500		353,755	6,500		360,255	6,500		366,755	6,500		373,255	6,500		379,755
GEN. GOVERNMENT																															
Office Equipment	24,598	3,325		27,923	5,000		32,923	6,000	25,000	13,923	7,000		20,923	8,000		28,923	8,160		37,083	8,323		45,406	8,490	27,000	26,896	8,659		35,555	8,833	6,200	38,188
Insurance	10,000			10,000			10,000			10,000			10,000			10,000			10,000			10,000			10,000			10,000			10,000
Parking Lot	10,842		10,842	0																											
Building	0	2,400		2,400	5,000	5,205	2,195	7,000		9,195	10,000		19,195	11,000	18,500	11,695	27,227		38,922	27,772		66,694	28,327		95,021	28,894		123,915	29,471	35,000	118,386
Election	8,121	4,000	12,000	121	4,200		4,321	4,400		8,721	4,600	1,800	11,521	4,800	15,000	1,321	5,000		6,321	5,200		11,521	5,400	2,000	14,921	5,600	17,000	3,521	5,800		9,321
	53,561	9,725	22,842	40,444	14,200	5,205	49,439	17,400	25,000	41,839	21,600	1,800	61,639	23,800	33,500	51,939	40,387	0	92,326	41,295	0	133,621	42,217	29,000	146,838	43,153	17,000	172,991	44,104	41,200	175,895
PROTECTION																															
OPP	5,000		5,000	0			0			0			0			0			0			0			0			0			0
Emergency Mngt	15,081			15,081		15,081	0			0			0			0			0			0			0			0			0
Fire	337,374	32,640	370,014	0	33,293	33,293	0	33,959		33,959	34,638	9,100	59,497	35,331		94,828	36,037		130,865	36,758	115,000	52,623	37,493		90,116	38,243		128,359	39,008		167,367
		PUMPER																													
Fire - Building **		1,500		1,500	5,000	6,500	0	7,000	7,000	0	9,000		9,000	10,000	19,000	0	10,000		10,000	10,000		20,000	10,000		30,000	10,000		40,000	10,000		50,000
Building Inspection	38,434		24,225	14,209		4,732	9,477		9,477	0			0			0			0			0			0			0			0
	395,889	34,140	399,239	30,790	38,293	59,606	9,477	40,959	16,477	33,959	43,638	9,100	68,497	45,331	19,000	94,828	46,037	0	140,865	46,758	115,000	72,623	47,493	0	120,116	48,243	0	168,359	49,008	0	217,367
TRANSPORTATION																															
Roads - Equipment	294,110	94,780	290,000	98,890	107,500	5,000	201,390	109,700		311,090	111,944	365,000	58,034	114,233		172,267	116,568	60,000	228,835	118,949	60,000	287,784	121,378	160,000	249,162	123,855	373,000	17	126,333	126,000	350
		TANDEM			***TRAILER***						***TANDEM/3/4 TON***						***GPS/SPREADER***			***BRUSCHCUTTER***			***3 TON***			***TANDEM/EXCAVATOR***			***BACKHOE/LOADER CHIPPER***		
Roads - Infrastructure **	301,802	15,980	278,322	39,460	16,765	50,000	6,225	18,100		24,325	19,460	37,000	6,785	83,745	83,745	6,785	99,310	99,310	6,785	101,300	101,300	6,785	172,500	103,325	75,960	175,950	105,392	146,518	179,469	107,499	218,488
OCIF Grant				0			0																								
Asset Management	4,156	3,000		7,156	3,500		10,656	5,000		15,656	5,000		20,656	5,000	25,656	0	6,000		6,000	6,000		12,000	6,000		18,000	6,000		24,000	6,000	30,000	0
Buildings **	58,200	15,505		73,705	20,000		93,705	20,400	60,446	53,659	20,808		74,467	21,224		95,691	21,649		117,340	22,082	139,422	0	22,523	22,523	0	22,974		22,974	23,433		46,407
Roads - Line Painting	0	2,500		2,500	2,500		5,000	2,500	7,000	500	2,500		3,000	2,500		5,500	2,500	7,500	500	2,500		3,000	2,500		5,500	2,500	8,000	0	2,500		2,500
	658,268	131,765	568,322	221,711	150,265	55,000	316,976	155,700	67,446	405,230	159,712	402,000	162,942	226,702	109,401	280,243	246,027	166,810	359,460	250,831	300,722	309,569	324,901	285,848	348,622	331,279	486,392	193,509	337,735	263,499	267,745
ENVIRONMENT																															
Landfill Site	155,960	22,650	41,500	137,110	23,100	160,210	0	23,560	10,000	13,560	24,031		37,591	24,512		62,103	25,002		87,105	25,502	20,000	92,607	26,012	2,000	116,619	26,532		143,151	27,063		170,214
Landfill Site Bldgs				0	2,000		2,000	2,000		4,000	2,500		6,500	2,500		9,000	3,000		12,000	3,000		15,000	3,500		18,500	3,500		22,000	4,000		26,000
Waste Collection	5,094		5,094	0			0			0			0			0			0			0			0			0			0
	161,054	22,650	46,594	137,110	25,100	160,210	2,000	25,560	10,000	17,560	26,531	0	44,091	27,012	0	71,103	28,002	0	99,105	28,502	20,000	107,607	29,512	2,000	135,119	30,032	0	165,151	31,063	0	196,214
RECREATION																															
Building **	35,909	10,600	39,000	7,509	16,710	24,000	219	30,310	30,000	529	30,915	30,000	1,444	31,535	32,000	979	32,165	33,000	144	32,810	32,000	954	33,465	25,000	9,419	34,134		43,553	34,817	37,000	41,370
		DRAINAGE/BAR RENOS			***PRKING LIGHTS/UPSTAIRS WASHROOM***				***RINK BOARDS***		***RINK BLEACHERS/FLOOR***				***LAND***		***HALL FLOORING***				***LAND***		***RINK BOARDS***						***CHAIR LIFT/BOAT LAUNCH***		
Equipment **		450		450	450		900	450		1,350	450		1,800	450		2,250	450		2,700	450		3,150	450		3,600	450		4,050	450		4,500
Kitchen Equipment	4,500		2,000	2,500	2,000	1,500	3,000	2,000	1,200	3,800	2,000	3,700	2,100	2,000		4,100	2,000		6,100	2,000		8,100	2,000		10,100	2,000		12,100	2,000	6,000	8,100
	40,409	11,050	41,000	10,459	19,160	25,500	4,119	32,760	31,200	5,679	33,365	33,700	5,344	33,985	32,000	7,329	34,615	33,000	8,944	35,260	32,000	12,204	35,915	25,000	23,119	36,584	0	59,703	37,267	43,000	53,970
PLANNING																															
Planning	5,000			5,000			5,000		5,000	0			0			0			0			0			0			0			0
Unallocated	34,612			34,612		34,612	0			0			0			0			0			0			0			0			0
					INTERN FOR TREASURER																										
Totals	**1,705,956**	**215,580**	**1,115,155**	**806,381**	**253,518**	**345,133**	**714,766**	**278,879**	**155,123**	**838,522**	**291,346**	**446,600**	**683,268**	**363,330**	**193,901**	**852,697**	**401,568**	**199,810**	**1,054,455**	**409,146**	**467,722**	**995,879**	**486,538**	**341,848**	**1,140,569**	**495,791**	**503,392**	**1,132,968**	**505,677**	**347,699**	**1,290,946**
Operating			**41,319**			**49,549**			**21,477**			**1,800**			**15,000**			**7,500**			**0**			**2,000**			**25,000**			**0**	
Capital			**1,073,836**			**295,584**			**133,646**			**444,800**			**178,901**			**192,310**			**467,722**			**339,848**			**478,392**			**347,699**	

Obligatory Reserve Fund
Budget for the Year 2018 to 2027

Name	Estimated Balance 2018	Addition 2018	Utilized 2018	Ending Balance 2018	Addition 2019	Utilized 2019	Ending 2019	Addition 2020	Utilized 2020	Ending 2020	Addition 2021	Utilized 2021	Ending 2021	Addition 2022	Utilized 2022	Ending 2022	Addition 2023	Utilized 2023	Ending 2023	Addition 2024	Utilized 2024	Ending 2024	Addition 2025	Utilized 2025	Ending Balance 2025	Addition 2025	Utilized 2025	Ending Balance 2025	Addition 2025	Utilized 2025	Ending Balance 2025
Federal Gas Tax	47,957	86,603	134,560	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0	86,603	86,603	0
Gravel Rehab Program			40,000			40,000			40,000			40,000			40,000			40,000			40,000			40,000			40,000			40,000	
Hard Top Roads			51,894			46,603			46,603			46,603			46,603			46,603			46,603			46,603			46,603			46,603	
Totals	**47,957**	**86,603**	**134,560**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**	**86,603**	**86,603**	**0**

Township of Horton
10 Year Long Term Financial Strategy - 2018-2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Revenues	*3.49%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*	*3.5%*
Municipal Tax Base	2,261,087	2,340,225	2,422,133	2,506,908	2,594,649	2,685,462	2,779,453	2,876,734	2,977,420	3,081,629
Gas Tax Reserve	133,851	86,603	86,603	86,603	86,603	86,603	86,603	86,603	86,603	86,603
Transfer from Reserves	1,115,155	345,133	155,123	446,600	193,901	199,810	467,722	341,848	503,392	347,699
Transfer from Lot Dev.	152,977	19,929	39,300	89,700	45,400	42,800	47,000	27,500	25,000	34,500
PIL'S/ Int/Fees/Charges etc	595,840	519,969	576,784	584,632	610,449	583,253	575,034	575,231	567,197	605,260
Provincial/Federal Funding	1,176,736	176,489	146,489	146,489	146,489	146,489	146,489	146,489	146,489	146,489
Total Revenues	5,435,646	3,488,348	3,426,432	3,860,932	3,677,491	3,744,417	4,102,301	4,054,405	4,306,101	4,302,180
Expenditures										
Unfunded Balance Forward	0	0	454,635	1,012,500	801,578	1,594,800	1,543,802	1,420,774	1,349,605	919,275
Gen Gov't	759,477	709,254	776,851	736,986	785,067	755,634	772,796	807,873	820,888	827,868
Protection & Fire	1,071,334	848,004	735,443	746,680	890,694	796,595	927,388	839,278	867,458	895,610
Roads	2,794,961	1,366,732	1,485,900	1,362,213	1,805,697	1,315,850	1,455,647	1,548,882	1,411,051	1,755,581
Landfill	339,723	485,578	332,054	328,117	334,866	341,123	367,990	356,449	360,161	366,469
Septage										
Recreation	333,460	421,086	523,773	364,098	541,653	354,646	336,029	311,108	296,353	434,616
Health Services	33,366	34,062	34,667	35,283	35,913	36,554	37,209	42,230	42,238	42,246
Planning & Building	103,325	78,267	95,609	76,633	76,823	93,017	82,214	77,416	77,622	77,831
Total Expenditures	5,435,646	3,942,983	3,984,297	3,650,010	4,470,713	3,693,419	3,979,273	3,983,236	3,875,771	4,400,221
Debenture										
Balance Unfunded	0	-454,635	-1,012,500	-801,578	-1,594,800	-1,543,802	-1,420,774	-1,349,605	-919,275	-1,017,315

Note: The Capital share of Tax Base from the 10 year operating budget. Assuming a 3.5% annual levy increase including growth.

Note: Most standard operation costs include a 2% annual inflation, hydro is 5%.

Note: Hard top road values reflect a condition rating target of 6.

Note: Gradual increases to the departmental building maintenance and spot gravelling budgets to deal with those items that are maintenance and not deemed capital.