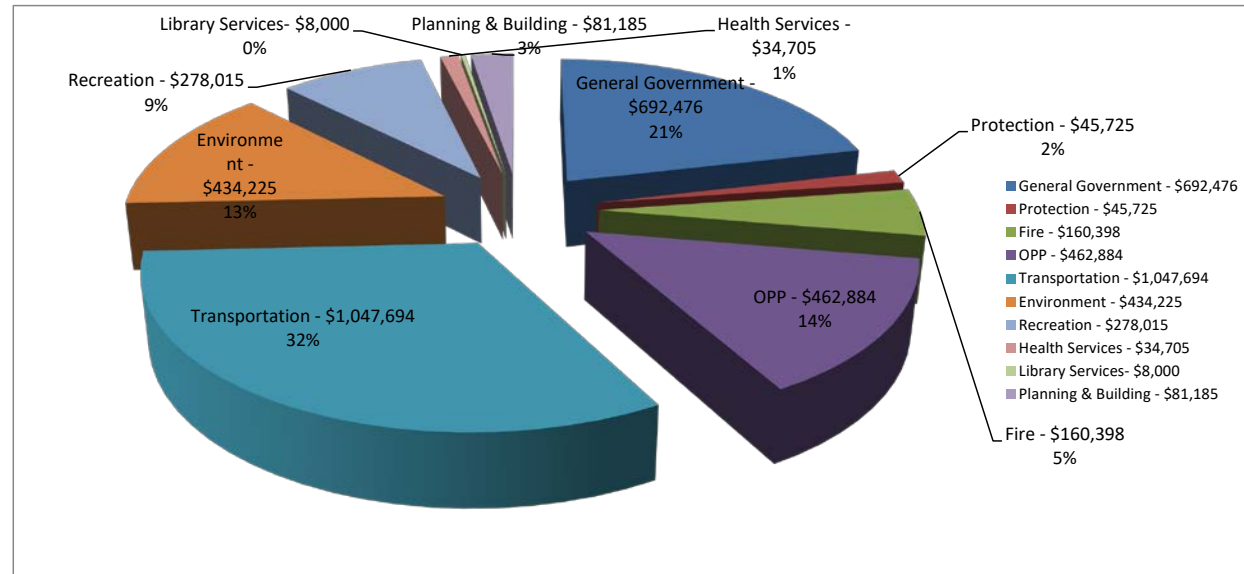
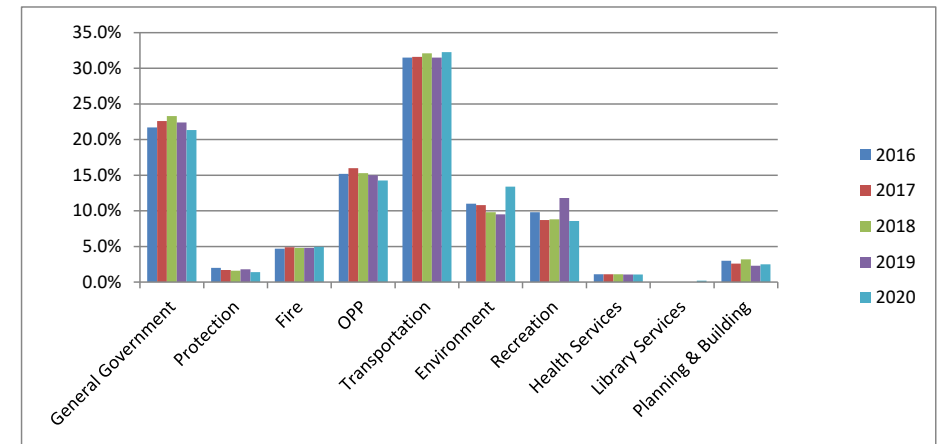


TOWNSHIP OF HORTON
#4 - 2020 BUDGET SUMMARY - FOR PUBLIC BUDGET MEETING
May 26th, 2020

	<u>2017</u> BUDGET	<u>2018</u> BUDGET	<u>2019</u> BUDGET	<u>2020</u> PROPOSED	<u>%</u> Variance over 2019	<u>Value</u> Variance over 2019
GENERAL GOV'T	-1,845,921	-1,921,710	-2,026,615	-2,084,428	2.9%	-57,813
<i>Notes: Includes Growth Est of \$22,965 and 2% Levy Increase \$47,228</i>						
<i>Capital - Computers for Office, Server and Taxation Software, Document Scanning - all from Reserves</i>						
<i>Increase in Government Audit \$30,000</i>						
PROTECTION	476,390	482,174	497,516	481,109	-3.3%	-16,407
<i>Note: OPP Billing Decrease is \$13,585</i>						
TRANSPORTATION	833,296	885,667	971,512	1,004,857	3.4%	33,345
<i>Notes: Includes municipal share of Thompsonhill project - dependent upon funding</i>						
<i>Truck #4 Replacement - \$300,000 from Reserves, Sand Dome \$60,446 Roof Replacement from Reserves</i>						
<i>Slight increase in utilities - anticipating rate increases</i>						
ENVIRONMENT	218,651	221,079	217,974	231,004	6.0%	13,030
<i>Substantial Increase due to curbside recycling - difference offset by Environment Reserve</i>						
RECREATION	150,097	161,584	162,728	178,455	9.7%	15,727
<i>Notes: Includes increased amount for 5 year Rec Agreement with the Town of Renfrew</i>						
<i>Capital - Regrouting work, Tables and Chairs, New Fridge for Bar - all from Reserves</i>						
<i>Replacement of Rink Boards - ongoing project</i>						
HEALTH SERVICES	32,537	33,366	33,837	34,705	2.6%	868
LIBRARY				8,000	100.0%	8,000
<i>Note: Proposed new budget line item - potential agreement with Town OR reimburse full library fees</i>						
PLANNING	0	1,000	400	-1,800	-550.0%	-2,200
FIRE	134,950	136,840	142,648	148,098	3.8%	5,450
<i>Note: Proposed increase of 4th apparatus - additional equipment plus maintenance</i>						
<i>Additional funding for FP2 Office Software program, tablets etc. - all taken from Modernization Reserve</i>						
BUILDING	0	0	0	0	100.0%	0
(SURPLUS) / DEFICIT	0	0	0	0	Total Levy Increase After Growth 2.00% 1% Levy Increase is = \$23,614	
<i>Growth Covers 2% Wage COLA</i>						

Township of Horton - 2020
Departmental Operating Budget
(Excludes Capital)

Department	Budget		2016	2017	2018	2019	2020
General Government - \$692,476	692,476	21.3%	21.7%	22.6%	23.3%	22.4%	21.3%
Protection - \$45,725	45,725	1.4%	2.0%	1.7%	1.6%	1.8%	1.4%
Fire - \$160,398	160,398	4.9%	4.7%	4.9%	4.8%	4.8%	4.9%
OPP - \$462,884	462,884	14.3%	15.2%	16.0%	15.3%	15.0%	14.3%
Transportation - \$1,047,694	1,047,694	32.3%	31.5%	31.6%	32.1%	31.5%	32.3%
Environment - \$434,225	434,225	13.4%	11.0%	10.8%	9.8%	9.5%	13.4%
Recreation - \$278,015	278,015	8.6%	9.8%	8.7%	8.8%	11.8%	8.6%
Health Services - \$34,705	34,705	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%
Library Services- \$8,000	8,000	0.2%	0.0%	0.0%	0.0%	0.0%	0.2%
Planning & Building - \$81,185	81,185	2.5%	3.0%	2.6%	3.2%	2.3%	2.5%
	3,245,307	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%



Township of Horton 2020 Working Budget

<u>Description</u>	<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>GENERAL GOVERNMENT</u>			
110 00 400010 TAXES - MUNICIPAL	-2,361,408	-2,361,675.69	-2,431,868
110 00 410710 Taxes Supplem. Municipal	-23,500	-24,047.11	-23,500
110 00 420105 PILS Canada Enterprise	-212	-234.17	-230
110 00 420110 PILS Ontario	-27,028	-27,088.24	-27,088
110 00 420120 PIL'S Municipalities	-713	-714.64	-714
110 00 430015 OMPF Funding	-233,100	-233,100.00	-232,500
110 0 430020 Modernization Funding		-411,443.00	
110 00 440200 Capping - Cty Share			
110 00 440210 County Grant			
110 00 440300 Health (UDA) Surplus			-3,031
110 00 440350 Tax Certificates	-1,800	-2,070.00	-2,000
110 00 440400 Oth Revenue Lottery Lic	-150	-18.00	-100
110 00 440415 Oth Revenue Int Income	-12,000	-29,192.99	-15,000
110 00 440420 Oth Revenue Int on Tax	-57,000	-51,284.57	-53,000
110 00 440431 Other Rev Misc.	-1,000	-1,348.30	-1,000
110 00 440605 Transfer from Reserves - Computer			-120,000
110 00 440601 Transfer from Reserves - Unallocated	-2,000		
110 00 440604 Transfer from Reserves - Parking Lot			
110 00 440608 Transfer from Reserves - Working Reserve		-4,500.00	
110 00 440606 Transfer from Reserves - Building/Bldg Insp	-4,500		
Total General Revenue	-2,724,411	-3,146,716.71	-2,910,031
110 00, 700030 Committee Member Fees	900	856.25	1,500
110 00 700040 Legal Expenses	16,000	5,888.28	15,000
110 00 700060 Misc. Expenses	8,500	9,605.85	8,500
110 00 700070 Insurance	16,486	14,982.05	16,465
110 00 700080 Office Supplies	7,500	5,817.84	7,500
110 00 700085 Postage/Courier	15,600	15,557.76	17,000
110 00 700100 Telephone - 5% to Bldg Dept	2,500	2,290.33	2,500
110 00 700110 Hydro - 5% to Bldg Dept	6,000	4,189.99	5,000
110 00 700120 Heat - 5% to Bldg Dept	1,600	1,336.59	1,500
110 00 700179 Health & Safety	750	583.12	750
110 00 700180 Office Equip. & Maint. - 5% to Bldg Dept	9,250	6,531.48	9,250
110 00 700190 Building Maintenance - 5% to Bldg Dept	9,000	8,382.85	9,000
110 00 700191 Building Cleaning - 5% to Bldg Dept	6,000	5,970.48	6,000
110 00 700256 Capital - Municipal Parking Lot			
110 00 700250 Capital			120,000
110 00 700257 Capital - Office			
110 00 700280 Advertising	5,000	2,068.57	2,000
110 00 715010 Bank Charges & Interest	7,500	7,764.58	7,500
110 00 715015 Computers & Prog Maint.	22,000	18,812.56	25,000
110 00 715085 Municipal Tax W/O	6,500	12,342.98	10,000
110 00 716020 Tax Sale Registration	100	0.00	100
110 00 718030 Gov Audit	22,000	27,684.80	30,000
110 00 718040 Contracted Services	1,000	205.00	500
110 00 718050 Accessibility Requirements	500	401.95	500
110 00 775010 Library	1,200	962.60	0
110 00 789035 Transfer to Reserves - Office Equipment	5,000	25,865.15	6,000
110 00 789038 Transfer to Reserves - Building	5,000	5,000.00	5,500
110 00 789039 Transfer to Reserves - Working Fund		437,308.14	
110 00 789039 Transfer to Reserves - Unallocated Funds			3,031
110 00 789041 Office - Principle Debt Payment	16,127	16,126.78	16,127
110 00 789042 Office - Interest on Debt	1,113	1,113.41	1,113
110 00 799999 Transfer to Expenses to Bldg Dept	-1,775	-1,775.00	-1,665
Total General Expenses	191,351	635,874.39	325,671
Total General	-2,533,060	-2,510,842.32	-2,584,360
110 10 440429 Donations - BBQ			
110 10 700010 Council Salaries	97,500	90,314.60	95,000
110 10 700035 Conference/Travel Expenses	11,000	5,060.14	10,000
110 10 700060 Council Misc. Expenses	2,500	3,116.35	2,500
110 10 700100 Council Telephone	400	266.04	350
110 10 700140 Council Benefits	7,000	13,594.66	10,000
110 10 785045 Appreciation BBQ			

Township of Horton 2020 Working Budget

<u>Description</u>				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
110	10	789040	Council - Donations	1,000	250.00	1,000
Total Council				119,400	112,601.79	118,850
110	11	440461	Transfer from Reserves	0	0.00	0
Total Election Revenues				0		0
110	11	700010	Salaries	0	0.00	0
110	11	700035	Conference/Travel Expenses			
110	11	700060	Misc. Expenses			
110	11	700080	Office Supplies			
110	11	700085	Postage			
110	11	700140	Employee Benefits			
110	11	700280	Advertising			
110	11	718040	Contracted Services			
110	11	789036	Transfer to Reserves - Election/Training	5,000	5,000.00	6,120
Total Election Expenses				5,000	5,000.00	6,120
Total Election				5,000	5,000.00	6,120
110	15	440465	Canada Grant			
110	15	440601	Transfer from Reserves - Unallocated	-30,000	0.00	-3,000
Total Administration Revenue				-30,000		-3,000
110	15	700010	Admin Salaries	317,895	279,254.68	293,310.00
110	15	700035	Conference Expenses	8,700	8,664.50	8,500
110	15	700140	Employee Benefits	85,450	78,582.87	76,152.00
Total Administration				412,045	366,502.05	377,962
Total Administration				382,045	366,502.05	374,962
Total General Government				-2,026,615	-2,026,738.48	-2,084,428

Township of Horton 2020 Working Budget

		<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
PROTECTION				
120 00	440110			
	Ontario - MDRA			
120 00	440221	-10,000	-15,000.00	
	Ontario - Cannabis Fund			
120 00	440220	-2,600	-3,075.77	-3,000
	Ontario - CSPT Program			
120 00	440360		-30.00	
	Fees & Charges - Dog Pound			
120 00	440395	-2,000	-1,240.15	-2,000
	Livestock - Revenue			
120 00	440405	-8,750	-8,340.00	-8,500
	Dog License Revenue			
120 00	440430		-395.00	
	Provincial Offences			
120 00	440461			
	Transfer from Reserves			
120 00	440475	-1,000	-450.00	-1,000
	9-1-1 Sign Revenue			
120 00	440480	-13,000	-13,749.84	-13,000.00
	Tile Drain			
	Total Protection Revenue	-37,350	-42,280.76	-27,500
120 00	700010	1,620	1,131.69	1,255
	Salaries			
120 00	700060	100	0.00	100
	Misc. Expenses			
120 00	700065	4,250	3,941.81	4,100
	Dog Tag Collection			
120 00	700140	470	138.63	360
	Employee Benefits			
120 00	700260	1,580	1,580.00	1,610
	Agreements			
120 00	700300	1,300	356.50	1,300
	9-1-1 Signs			
120 00	700310	476,496	474,467.00	462,884
	Ontario Provincial Police			
120 00	718040	12,000	7,679.72	10,000
	Contracted Services			
120 00	785010	350	280.00	300
	Veternarian Committee			
120 00	785020	13,000	13,749.84	13,000
	Tile Drain			
120 00	785045	11,000	8,093.60	11,000
	Emergency Management Plan			
120 00	785050	2,500	1,409.27	2,500
	Livestock Valuation			
120 00	789000			
	Transfer to Reserves-Municipal Disaster			
120 00	789000	10,000	15,000.00	
	Transfer to Reserves - Cannabis Fund			
120 00	789045	200		200
	Com. Policing Adv. Com.			
	Total Protection Expense	534,866	527,828.06	508,609
	Total Protection	497,516	485,547.30	481,109

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>Description</u>						
TRANSPORTATION - OPERATING						
130	30	440100	OSG Roadways MNR	-22,000	-49,341.13	-25,000
130	30	440320	Fees & Charges Roadways	-1,000	-400.00	-1,000
130	30	440415	Gas Tax - Oth Revenue Interest Income			
130	30	440440	Sale of Equipment			
130	30	440461	Transfer from Reserves - Equipment	-8,500	-4,477.44	
130	30	440461	Transfer from Reserves - Asset Mngt			
130	30	440461	Transfer from Reserves - Infrastructure			
130	30	440464	Ontario Grant	-31,787	-31,787.00	-31,057
130	30	440464	Ontario Grant	-40,200	-31,215.52	-8,984
130	30	440465	Other Municipal Grant			
130	30	440465	Canada Grant	-1,500	-1,960.00	-1,500
130	30	440466	Transfer from Lot Dev Fund			
130	30	440467	Gas Tax	-87,581	-175,796.39	-87,581
130	30	440550	Transfer from Reserves - Gas Tax			
130	30	440608	Transfer from Reserves - Rds Bldg.			
			Total Transportation Revenue	-192,568	-294,977.48	-155,122
130	30	700010	Salaries	167,725	152,799.90	176,260
130	30	700030	Com. Member Meeting	1,000	528.14	1,000
130	30	700035	Conference/Travel Expenses	5,500	4,777.55	5,500
130	30	700060	Misc. Expenses	1,000	1,013.90	1,000
130	30	700070	Insurance	15,595	15,329.20	17,160
130	30	700080	Office Supplies	500	308.43	500
130	30	700090	Materials & Supplies	5,000	4,508.04	6,000
130	30	700100	Telephone	1,800	2,081.98	1,800
130	30	700110	Hydro	4,500	4,666.80	4,950
130	30	700120	Heat	5,500	5,587.21	6,050
130	30	700140	Employee Benefits	62,400	56,066.79	63,690
130	30	700181	Clothing Allowance	3,000	1,361.41	2,000
130	30	700190	Building Maintenance	15,000	9,303.32	10,000
130	30	700191	Building Cleaning	1,350	1,008.60	1,350
130	30	700240	Radio License	500	458.00	500
130	30	700250	Transfer to Capital -Equipment	8,500	4,477.44	
130	30	700280	Advertising	1,000	3,546.08	1,200
130	30	715015	Computer Programs & Maintenance	2,000	5,162.01	2,000
130	30	718040	Contracted Services	3,000	1,679.04	2,500
130	30	730040	TRUCK #2 - 2005 INITER. RPS/MNT		27.98	
130	30	730130	EXCAVATOR - REPAIRS/MNT	9,000	7,783.70	15,000
130	30	730150	TRUCK #4 - 2011 INTERN. RPS/MNT	10,000	14,413.96	5,000
130	30	730155	TRUCK #11 - 2013 3/4 TON CHEV	2,000	2,544.82	4,000
130	30	730156	TRUCK #12 - 3 TON - ISUZU	4,000	6,157.14	6,000
130	30	730156	TRUCK #14 - 2019 Western Star	5,000	5,771.24	5,000
130	30	730160	GRADER - REPAIRS/MNT	10,000	8,189.47	15,000
130	30	730280	BACKHOE/LOADER - REPAIRS/MNT	2,000	1,643.46	3,000
130	30	730295	TRAILER/MOWER - REPAIRS/MNT	1,500	585.19	500
130	30	730291	Wood Chipper	500	0.00	250
130	30	730300	Machinery Fuel	45,000	62,007.37	55,000
130	30	730490	A - Culverts	5,000	5,122.99	6,000
130	30	730500	A- Culverts - Salaries/Benefits	11,115	12,475.85	12,010
130	30	730550	B - Roadside Maintenance	15,000	15,846.98	14,000
130	30	730560	B- Roadside Maint. - Salaries/Benefits	29,865	30,596.17	30,800
130	30	730660	C - Road Maintenance - Paved	32,000	24,891.43	35,000
130	30	730670	C - Road Maintenance - Paved - Salaries/Benefits	26,925	15,924.05	23,140
130	30	730780	D - Grading & Dust Control	26,000	29,500.20	26,000
130	30	730790	D - Grading & Dust Control - Salaries/Benefits	40,915	23,090.23	37,415
130	30	730870	E - Winter Road Maintenance	48,400	41,248.13	50,000
130	30	730880	E - Winter Rd. Maint.-Salaries/Benefits	60,655	62,956.42	63,780
130	30	730960	F - Safety Devices	10,000	6,253.17	10,000
130	30	730970	F - Safety Devices - Salaries/Benefits	5,325	9,048.14	7,780
130	30	731023	Asset Management	5,000	0.00	5,000
130	30	731030	Transfer to Reserves Roads Buildings	20,000	20,000.00	20,400
130	30	731031	Transfer to Reserves Roads - Winter Maint.	1,000	1,000.00	1,020
130	30	731031	Transfer to Reserves OCIF			
130	30	731032	Transfer to Reserves Roads - Asset Mngt		5,000.00	
130	30	731033	Transfer to Reserves Roads Equipment	109,000	109,000.00	112,250

Township of Horton 2020 Working Budget

<u>Description</u>				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
130	30	731033	Transfer to Reserves Roads Infrastructure	48,552	48,552.00	50,388
130	30	731035	Transfer to Reserves Gas Tax	87,581	175,796.39	87,581
130	30	731036	Gravel Tender			
130	30	732005	Humphries Road			
130	30	732024	Lime Kiln Rd			
130	30	731039	Debt Principle Payment	102,285	102,285.00	102,285
130	30	731040	Debt Interest Payment	11,392	11,392.13	9,185
130	30	732000	Johnston Road			
130	30	732004	Humphries Road			
			Fraser Rd			
130	30	785040	Street Lights	41,200	33,465.47	7,735
			Total Transportation - Operating	1,131,080	1,167,232.92	1,123,979
			Net Transportation - Operating	938,512	872,255.44	968,857

Township of Horton 2020 Working Budget

<u>Description</u>	<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>TRANSPORTATION - GRAVEL OPERATING</u>			
130 31 Annual Budget - Spot Graveling	20,000		23,000
130 31 830001 Bennett-Lafont Rd			
130 31 830007 Bingham Drive		6,172.05	
130 31 830010 Blackburn Road		457.69	
130 31 830035 Cobus Rd			
130 31 830037 Collins Rd		117.16	
130 31 830048 Dugald Rd		229.47	
130 31 830050 Eady Rd		2,520.58	
130 31 830058 Ferguson Rd		7,245.40	
130 31 830065 Garden of Eden Rd		36,038.33	
130 31 830074 Goshen Rd		232.68	
130 31 830088 Humphries Road		14,822.79	
130 31 830095 Jim Barr Rd			
130 31 830097 Johnston Rd			
130 31 830100 Kasaboski Rd			
130 31 830120 Lime Kiln Rd		3,537.40	
130 31 830137 McBride Rd		802.47	
130 31 830142 McInnes Road			
130 31 830150 Orin Rd		1,382.72	
130 31 830160 Price Rd			
130 31 830182 Thomson Rd			
Total Transportation - Gravel Operating	20,000	73,558.74	23,000

Township of Horton 2020 Working Budget

<u>Description</u>				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>TRANSPORTATION - CAPITAL</u>						
130	33	440100	Aggreagate Surplus			
130	33	440125	Federal Grant	-29,490	-29,489.34	
130	33	440464	Provincial Grant - Gas Tax	-52,202	-52,201.78	-55,794
130	33	440464	Provincial Grant	-827,937		
130	33	440464	Provincial Grant			
130	33	440464	Provincial Grant			
130	33	440461	Transfer from Infrastructure Reserve	-177,679		-60,446
130	33	440461	Transfer from Infrastructure Reserve	-3,470		-110,348
130	33	440461	Transfer from Equipment Reserve			-306,035
130	33	440466	Transfer from Development Charges	-6,360	-5,539.78	
130	33	440466	Transfer from Development Charges			
130	33	440466	Transfer from Development Charges			
130	33	440550	Transfer from Gas Tax Reserve	-40,000	-37,988.94	-40,000
Total Transportation - Capital Revenue				-1,137,138	-125,219.84	-572,623
130	33	700250	Capital Equipment			300,000
130	33	700250	Capital Equipment			6,035
130	33	700259	Buildings - Salt Shed			60,446
130	33	745040	Thompson Hill Roads			
130	33	830060	Fraser Rd			
130	33	830088	Humphries Road	7,820		
130	33	830120	Lime Kiln Rd	31,500		
130	33	830097	Johnston Rd			
130	33		Thompson Hill Roads	1,057,818		166,142
130	33		Gravel Program - Bingham Rd	7,500		
130	33		Gravel Program - Garden of Eden Rd	42,500		50,000
Total Transportation - Capital				1,147,138	0.00	582,623
Net Capital to Come from Taxation				10,000		10,000
<u>TRANSPORTATION - STORM SEWER</u>						
130	35	700400	Storm Sewer	3,000	949.52	3,000
Total Transportation - Storm Sewer				3,000		3,000
Total Transportation				971,512	946,763.70	1,004,857

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>ENVIRONMENT</u>						
140	00	440220	Ontario Grant	-36,000	-35,014.85	-36,000
140	00	440380	Tipping Fees	-40,000	-60,907.55	-50,000
140	00	440480	Blue Box & Composter	-300	-72.00	-300
140	00	440482	Ontario Stewardship Tires		320.19	
140	00	440483	Electronic Waste	-1,000	-1,962.81	-1,250
140	00	440640	Transfer from Reserves - Environment	-36,500	-34,342.10	-115,671
140	00	440640	Transfer from Reserves - Environment	-6,000		-6,000
Total Environment Revenue				-119,800	-131,979.12	-209,221
140	00	700010	Salaries	51,860	46,831.66	49,685
140	00	700030	Committee Members Fees	1,000	528.11	1,000
140	00	700035	Conference/Travel Expense	1,400	0.00	1,400
140	00	700060	Misc. Expenses	2,000	1,626.88	1,800
140	00	700070	Insurance	2,259	2,248.37	2,300
140	00	700080	Office Supplies	2,000	521.55	2,500
140	00	700090	Material & Supplies	1,500	1,010.98	1,500
140	00	700100	Telephone	300	344.84	300
140	00	700110	Hydro	500	548.42	580
140	00	700140	Employee Benefits	12,305	8,369.01	11,470
140	00	700190	Building Maintenance	1,500	287.34	1,000
140	00	700250	Transfer to Capital - Attendant Building			
140	00	700254	Transfer to Capital - Soak Pit			
			Transfer to Capital - Monitoring Wells	10,000		
			Transfer to Capital - Compactor Truck	10,000		
			Transfer to Capital - Fencing/Debris Cover	3,500	0.00	
			Transfer to Capital - Gates	10,000	18,293.31	6,000
140	00	700259	Transfer to Capital - Sea Containers/Bldgs	3,000	0.00	
140	00	700280	Advertising	600	189.42	1,000
140	00	700285	Landfill Equipment	1,000	8,601.77	1,000
140	00	700400	Contracted Services			
140	00	731038	Blue Box Purchases	600	948.35	500
140	00	745020	Promotion and Education	1,500	0.00	1,500
140	00	745021	Recycling - Tires	50	0.00	50
140	00	745025	Household Hazardous Waste Days	1,800	0.00	1,800
140	00	745026	Recycling Curbside Pickup	76,000	102,448.99	210,000
140	00	745027	Garbage Curbside Pickup	42,000	44,790.03	42,840
140	00	745031	Compaction & Covering	40,000	41,941.13	40,000
140	00	745033	Landfill - Re-grind Waste	25,000	35,921.28	25,000
140	00	745034	Material Transfers	2,000	0.00	500
140	00	745040	Engineering Fees	15,000	15,401.68	15,000
140	00	789020	Transfer to Reserves - Landfill	18,100	18,100.00	19,500
140	00	789020	Transfer to Reserves - Landfill - Bldg	1,000	1,000.00	2,000
Total Environment Expenses				337,774	349,953.12	440,225
Total Environment Expenses				217,974	217,974.00	231,004

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>Description</u>						
RECREATION						
150	51	440125	Federal Grant	-1,680	0.00	0
150	51	440650	Transfer from Reserves			
150	51	440462	Sale of Land			
			Total Rec Administration Revenue	-1,680	0.00	0
150	51	700010	Salaries	43,305	35,251.48	38,985
150	51	700030	Com. Member Meetings	4,000	981.25	2,500
150	51	700035	Conference/Travel Expenses	1,500	108.92	1,500
150	51	700060	Misc. Expenses	100	0.00	100
150	51	700070	Insurance	8,950	8,754.05	8,920
150	51	700090	Office Supplies	800	589.95	500
150	51	700140	Employee Benefits	14,845	4,339.56	14,240
150	51	700260	Agreements	22,500	29,622.92	29,200
150	51	700280	Advertising	1,500	39.90	100
150	51	718040	Contracted Services			
150	51	789000	Transfer to Reserves		27,549.79	
			Total Rec Administration Expense	97,500	107,237.82	96,045
			Total Rec Administration	95,820	107,237.82	96,045
150	52	440125	Federal Grant			
150	52	440216	Boat Launch - Fines	-400	-366.00	-400
150	52	440220	Ontario Grant			
150	52	440300	Flag Football	-2,000	0.00	
150	52	440423	Volleyball Revenue	-500	-1,163.89	-500
150	52	440428	Soccer	-6,200	-4,730.92	-5,500
150	52	440429	Donations			
150	52	440431	Boat Launch Other Rev Misc.	-3,000	-2,468.84	-3,000
150	52	440434	Soccer Fundraising	-4,450	0.00	0
150	52	440466	Transfer from Reserves	-5,000	0.00	0
150	52	440466	Transfer from Lot Development	-550		0
			Total Outdoor Facilities Revenue	-22,100	-8,729.65	-9,400
150	52	700010	Salaries	3,079	2,776.20	3,070
150	52	700140	Employee Benefits	885	838.98	890
150	52	700201	Trail Maintenance (wages)	2,500	360.72	1,500
150	52	700215	Soccer Maintenance	5,000	3,786.35	4,000
150	52	700220	Boat Launch Property Maintenance	2,000	744.35	2,000
150	52	700250	Transfer to Capital - Washroom			
150	52	700250	Transfer to Capital - Soccer Fencing	5,000		
150	52	715070	River Road Property			
150	52	718040	Farrell's Landing	1,000	152.63	250
150	52	785083	Volleyball Expense	5,000	1,872.05	100
150	52	785084	Flag Football	1,100	0.00	0
150	52	789000	Transfer to Reserves - Rec Equipment	450	0.00	
150	52	789100	Transfer to Other Municipal			
			Total Outdoor Facilities Expenses	26,014	10,531.28	11,810
			Total Outdoor Facilities	3,914	1,801.63	2,410
			Hall Expansion Internal Financing			
150	53	440125	Prov/Fed Grants	-9,000	0.00	
150	53	440210	County Grant			
150	53	440220	Provincial Grants		-1,000.00	
150	53	440425	Rent	-9,000	-10,968.96	-9,000
150	53	440429	Donations		-100.00	
150	53	440434	Transfer from Fundraising			
150	53	440440	Sale of Equipment		-1,194.69	
150	53	440461	Transfer from Reserves	-6,500		-12,000
150	53	440461	Transfer from Reserves	-41,000	-8,890.00	-12,904
150	53	440461	Transfer from Reserves	-25,000		-25,000
150	53	440461	Transfer from Reserves	-61,000		
150	53	440466	Transfer from Lot Dev Fund	-5,500		-2,076
150	53	440800	Bar Sales	-22,000	-14,243.83	-15,000
			Total Community Centre Revenue	-179,000	-36,397.48	-75,980
150	53	700010	Salaries	15,705	15,892.92	16,660
150	53	700095	Restock Bar	10,120	5,974.73	8,000

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>Description</u>						
150	53	700096	Net Bar Profit to Expansion Fundraising			
150	53	700100	Telephone	800	843.15	800
150	53	700110	Utilities	15,000	11,737.06	12,500
150	53	700140	Employee Benefits	2,270	2,079.43	2,490
150	53	700190	Building Maintenance	5,000	4,544.79	5,000
150	53	700191	Building Cleaning	2,000	1,325.35	1,500
150	53	700200	Equipment Repairs/Replacement	2,000	435.44	2,000
150	53	700203	Healthy Kids Community Challenge		737.69	
150	53	700251	Transfer to Capital - Land Purchase	61,000		
150	53	700251	Transfer to Capital - Tables & Chairs	12,000		12,000
150	53	700251	Transfer to Capital - Regrout Stone	25,000		25,000
150	53	700251	Transfer to Capital - Hall Expansion/Bar Renos	50,000	8,890.00	9,980
150	53	700251	Transfer to Capital - Appliances			5,000
150	53	700252	Transfer to Capital - Parking Lot Drainage			
150	53	700258	Transfer to Capital - Hall Debt			
150	53	700280	Advertising	1,000	356.40	1,000
150	53	715015	Computer	1,250	893.23	1,000
150	53	789000	Transfer to Reserves - Building	10,810	10,810.00	30,310
			Total Community Centre Expenses	213,955	64,520.19	133,240
			Total Community Centre	34,955	28,122.71	57,260
150	54	440300	Skating Lessons	-500	0.00	0
150	54	440429	Donations		-1,106.10	0
150	54	440431	Spring Hockey Team		-9,608.12	-10,750
150	54	440433	Rink - Ice Rentals	-1,500	-1,606.19	-1,500
150	54	440434	Fundraising Revenue			
150	54	440440	Canteen Sales			
150	54	440444	Recreational Hockey Registrations	-1,700		
150	54	440447	PA Day Hockey Camp		-139.62	
150	54	440461	Transfer from Reserves			
150	54	440560	Board Advertising			
			Total Rink Revenue	-3,700	-12,460.03	-12,250
150	54	700010	Salaries	15,345	7,414.22	14,270
150	54	700140	Employee Benefits	3,400	1,532.33	3,075
150	54	700110	Utilities	6,400	3,219.07	3,500
150	54	700190	Building Maintenance	6,600	3,518.32	6,600
150	54	700191	Building Cleaning	500	206.62	500
150	54	700200	Equipment Repairs/Maintenance	1,500	946.93	1,500
150	54	700250	Capital - Change Rooms	7,294		
150	54	700255	Capital Financing - Rink Roof			
150	54	700280	Advertising	500	173.10	250
150	54	785069	Change Rooms	200	22.90	200
150	54	785085	Recreational Hky/Public Skating Expense	300	0.00	100
150	54	785112	3 on 3 Mens Hockey Tournament		47.37	
150	54	785113	Spring Hockey Team		8,983.15	10,445
150	54	785116	PA Day Hockey Day Camp		139.62	
150	54	785121	Skating Lessons	500	0.00	
150	54	786018	Sports Equipment	500	0.00	
150	54		Transfer to Reserves - Building			
			Total Rink Expense	43,039	26,203.63	40,440
			Total Rink	39,339	13,743.60	28,190
150	55	440426	Euchre Revenue	-4,000	-3,771.84	-4,000
150	55	440427	Country Dance Proceeds	-9,500	-7,282.36	-8,000
150	55	440429	Leadership Camp		-1,250.00	
150	55	440431	Dance Lessons	-2,000	0.00	
150	55	440446	Aerobics & Drop In Sports Fees	-500	-278.76	-500
150	55	440569	Children's Christmas Party	-500	0.00	
150	55	440570	Winter Carnival Revenue	-4,500	-3,954.53	-4,000
150	55	440575	Canada Day Revenue	-5,500	-3,917.23	-4,500
			Total Annual Events Revenue	-29,500	-20,454.72	-21,000
150	55	785075	Canada Day Expenses	3,000	1,672.72	2,700
150	55	785078	Children's Events	100	0.00	0
150	55	785079	Children's Christmas Party	300	0.00	0
150	55	785080	Winter Carnival Expenses	3,000	2,028.64	2,500

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>Description</u>						
150	55	785081	Country Dance Expense	7,500	7,945.30	8,000
150	55	785082	Aerobics & Drop In Sports Fees	100	451.02	150
150	55	785087	Dance Lessons	1,000	0.00	
150	55	785116	Leadership Camp		1,987.79	
150	55	786000	Euchres Expense	2,200	1,967.31	2,200
			Total Annual Events Expenses	18,200	16,052.78	15,550
			Total Annual Events	-11,300	-4,401.94	-5,450
150	56	440311	Social Gaming Night	-3,000	-1,215.05	
150	56	440316	Euchre Tournament	-800	0.00	
150	56	440429	Donations			-10,000
150	56	440445	Broomball Registrations		-1,061.95	
150	56	440448	Special Project - Cook Book			
150	56	440449	Quilting Raffle	-1,000	-652.00	-1,000
150	56	440450	Easter Egg Hunt	-1,000	-648.00	-1,000
150	56	440452	Fruit Fundraiser	-9,000	-9,009.00	-9,010
150	56	440453	St Patricks Day Dinner	-2,000	0.00	
150	56	440455	Murder Mystery	-3,500	-1,816.84	-3,200
150	56	440456	Fundraising Catering	-5,000	-5,583.32	-5,000
150	56	440457	Harvest Dinner	-3,500	-2,341.59	-3,000
150	56	440458	Trivia Night	-1,500	-535.00	-700
150	56	440459	Pancake Supper			
150	56	440801	Hockey Tournament	-5,360		
150	56	440428	Mini Sticks Tournament	-700	-466.96	
150	56	440802	Craft Day/Bake Sale			
150	56	440461	Transfer from Reserves			
			Total Fundraising Revenue	-36,360	-23,329.71	-32,910
150	56	785100	Easter Egg Hunt	450	398.16	400
150	56	786000	Euchre Tournament	400	45.60	
150	56	785102	Fruit Fundraiser	7,000	7,634.80	7,500
150	56	785103	St Patricks Day Dinner	700	0.00	
150	56	785104	Mini Sticks Tournament	200	178.09	
150	56	785105	Murder Mystery	1,500	449.02	1,500
150	56	785106	Fundraising Catering	5,000	1,680.64	5,000
150	56	785107	Harvest Dinner	1,900	1,689.44	1,800
150	56	785108	Trivia Night	1,000	370.13	500
150	56	785109	Pancake Supper			
150	56	785111	Special Project - Cook Book			
150	56	785112	Hockey Tournament	1,360	0.00	
150	56	785114	Quilting	300	112.36	300
150	56	785117	Social Gaming Night	1,000	241.24	
150	56	789070	Transfer Profit to Capital - Hoedown	15,550	3,680.22	15,910
150	56	789071	Transfer Catering Profit to Reserves		6,627.55	
			Total Fundraising Expense	36,360	23,107.25	32,910
			Total Fundraising	0	-222.46	0
150	57	440311	Kids Night Out			
150	57	440312	Family Night Out			
150	57	440313	Amazing Race			
150	57	440314	Glow Run			
150	57	440429	Hoedown Donations		-30,742.87	
150	57	440432	Christmas Craft Show		-1,262.78	
150	57	440434	Raffle		-263.00	
150	57	440461	Transfer from Working Funds Reserve		-25,655.33	
150	57	440220	Provincial Grant	-14,046	-9,832.00	
150	57	440568	Horton Hoedown - Merchandise	-5,000	-796.46	
150	57	440571	Horton Hoedown - Admission	-42,100	-22,224.00	
150	57	440572	Horton Hoedown - Sponsors	-15,000	-7,600.00	
150	57	440573	Horton Hoedown - Concessions	-1,600	-2,324.78	
150	57	440800	Horton Hoedown - Bar Proceeds	-22,000	-16,927.36	
			Total Horton Hoedown Revenue	-99,746	-117,628.58	
150	57	785061	Christmas Craft Show		558.60	
150	57	785070	Raffle			
150	57	785078	Horton Hoedown	34,000	34,618.31	
150	57	700060	Hoedown Miscellaneous Supplies	915	19,944.38	

Township of Horton 2020 Working Budget

<u>Description</u>				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
150	57	700080	Hoedown Office Supplies	200		
150	57	700090	Hoedown Performer Meals/Accommodations	3,600	2,156.33	
150	57	700191	Hoedown Cleaning Supplies	125		
150	57	700200	Hoedown Equipment Rentals	21,769	32,380.11	
150	57	700095	Hoedown Bar Expense	11,129	6,611.44	
150	57	700110	Hoedown Utilities	5,000	991.10	
150	57	700181	Hoedown Clothing Allowance	500	0.00	
150	57	700205	Hoedown Concessions/Merchandise	1,000	371.25	
150	57	700240	Hoedown Communication	525	500.00	
150	57	700280	Hoedown Advertising	4,000	1,185.25	
150	57	718040	Hoedown Contract Services	7,500	10,532.86	
150	57	745040	Hoedown Production Staff	5,300	6,100.00	
150	57	789000	Hoedown Transfer to Reserves	4,183	1,678.95	
150	57	785117	Kids Night Out			
150	57	785118	Family Night Out			
150	57	785119	Amazing Race			
150	57	785120	Glow Run			
150	57	789070	Transfer Profit to Capital - Hall Expansion			
			Total Hoedown Expense	99,746	117,628.58	0
			Total Fundraising (Hall Expansion)	0	0.00	0
			Total Recreation	162,728	146,281.36	178,455

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>LIBRARY</u>						
151	00	440464	Provincial Government			
151	00	750010	Library			8,000
Total Library				0	0.00	8,000
<u>HEALTH SERVICES</u>						
160	00	440300	Dr. Recruitment - Fees and Charges		-30.00	
160	00	440391	Martin Cemetery Donation			
160	00	440415	McLaren Cemetery - Int Income on GIC			
Total Health Services Revenue				0	-30.00	
160	00	700010	Salaries	340	392.56	400.00
160	00	700140	Employee Benefits	90	67.54	100.00
160	00		Cemetery Maintenance - Castleford Cemetery			
160	00	700221	Cemetery Maintenance - Martin Cemetery			
160	00	700222	Cemetery Maintenance - McLaren Cemetery			200.00
160	0	700223	Cemetery Maintenance - Thompsonhill		23.38	
160	00	750010	Golden Age Activity Centre	1,000	1,000.00	1,000.00
160	00	750020	Soc Serv Home Supp Grant	1,230	1,230.00	1,230.00
160	00	750030	Renfrew Sunshine Coach	1,050	1,050.00	1,050.00
160	00	750040	Doctor Recruitment	29,877	29,977.00	30,475.00
160	00	750050	Hospice Renfrew	250	250.00	250.00
Total Health Services Expenses				33,837	33,990.48	34,705.00
Total Health Services				33,837	33,960.48	34,705.00

Township of Horton 2020 Working Budget

<u>Description</u>				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>PLANNING</u>						
170	00	440330	Fees & Charges Planning	-5,200	-4,300.00	-5,200
170	00	440355	Fees & Charges Zoning Compl.	-400	-360.00	-400
170	00	440466	Tranfer from Dev Charges			
170	0		Transfer from Reserves (modernization)			-10,000
			Total Planning Revenue	-5,600	-4,660.00	-15,600
170	00	700060	Com. Member Fees	1,700	550.00	1,700
170	00	700090	Materials & Supplies	300	0.00	100
170	00	780010	Contracted Services	2,000	1,500.00	2,000
170	00	780100	Economic Development	2,000	203.52	10,000
170	00	789000	Transfer to Reserves			
			Total Planning Expenses	6,000	2,253.52	13,800
			Total Planning	400	-2,406.48	-1,800

Township of Horton 2020 Working Budget

<u>Description</u>			<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
FIRE					
180	00	440110 Provincial Fees and Charges	-7,000	-6,201.00	-10,000
180	0	440215 POA - Fines			-500
180	00	440310 Fees & Charges Fire	-1,800	0.00	-1,800
180	00	440429 Donations			
180	0	440440 Sale of Equipment		-1,194.69	
180	00	440466 Transfer from Lot Dev Fund	-51,500	-51,500.00	
180	00	440461 Transfer from Reserve			-10,000
180	00	440461 Transfer from Reserve	-379,950	-386,480.95	
		Total Fire Revenue	-440,250	-445,376.64	-22,300
180	00	700010 Salaries	35,000	44,146.47	35,875
180	00	700035 Conference/Travel Expenses	750	0.00	750
180	00	700060 Misc. Expenses	1,000	1,614.68	1,000
180	00	700070 Insurance	15,103	14,726.73	15,103
180	00	700080 Office Supplies	1,000	518.77	1,000
180	00	700090 Clothing Expense	1,000	1,435.32	1,000
180	00	700100 Telephone	1,250	1,476.63	1,250
180	00	700110 Utilities	6,250	6,939.73	6,410
180	00	700140 Employee Benefits	4,200	4,683.81	4,200
180	00	700180 Office Equip. & Maint.	1,500	2,391.09	2,000
180	00	700190 Building Maintenance	1,500	1,461.38	1,500
180	00	700191 Building Cleaning	1,000	1,066.40	1,000
180	00	700200 Fire Equipment Maintenance	17,000	18,224.98	17,500
180	00	700210 Fleet Maintenance	7,000	5,593.85	9,000
180	00	700230 Fuel & Oil	750	1,494.55	1,000
180	00	700240 Radio/Communications	2,000	1,864.30	2,000
180	00	700250 Transfer to Capital	431,450	431,449.32	10,000
180	00	700260 Extrication Agreement	5,000	2,500.00	5,000
180	00	NEW Water Rescue Agreement	3,000	1,000.00	3,000
180	00	715015 Computer/Program Maintenance	3,000	2,730.21	6,000
180	00	721045 Admin Mutual Aid			
180	00	721060 Training	2,500	1,372.91	3,000
180	00	721070 Compressed Air	250	70.00	250
180	00	721080 Extinguisher Recharges	300	0.00	300
180	00	721210 Communications	4,000	4,106.53	4,000
180	00	721230 Fire Prevention	2,000	2,213.23	2,500
180	00	721240 Hydrant/Water Supply	300	148.75	300
180	00	789005 Transfer to Reserves Fire	33,295	33,295.00	33,960
180	00	789038 Transfer to Reserves - Building	1,500	1,500.00	1,500
		Total Fire Expenses	582,898	588,024.64	170,398
		Total Fire	142,648	142,648.00	148,098

Township of Horton 2020 Working Budget

				<u>2019 Budget</u>	<u>2019 YTD as of DEC. 31</u>	<u>2020 Budget Request</u>
<u>Description</u>						
BUILDING						
190 00	440385	Septic Permits		-8,000	-7,660.00	-8,000
190 00	440410	Building Permits		-45,000	-46,618.00	-48,985
190 00	440431	Misc. Revenue		-3,000	-1,900.00	-2,000
190 00	440605	Transfer from Reserves		-11,275	-7,259.67	-8,400
Total Building Revenue				-67,275	-63,437.67	-67,385
190 00	700010	Salaries		49,500	49,500.00	49,500
190 00	700035	Conference/Travel Expenses		350	162.82	350
190 00	700060	Misc. Expenses		100	0.00	500
190 00	700080	Office Supplies		1,500	195.24	800
190 00	700100	Telephone		300	455.22	500
190 00	700140	Employee Benefits		6,250	5,849.39	6,250
190 00	700190	Transfer 5% Expenses from Gen Gov't		1,775	1,775.00	1,665
190 00	700250	Transfer to Capital - Map Storage Unit			0.00	
190 00	718040	Contracted Services		2,000	0.00	2,000
190 00	785066	Office Administration		5,500	5,500.00	5,820
190 00	789038	Transfer to Reserves - Building				
Total Building Expenses				67,275	63,437.67	67,385
Total Building				0	0.00	0
Total (Surplus)/Deficit				0	-55,970.12	0

Township of Horton
Reserves and Reserve Funds - 2020

*Denotes Insufficient for 10
Year Capital Forecast*

Name	Estimated Ending Balance 2019	Addition 2020	Utilized 2020	Ending Balance 2020
Working Funds	348,109	15,910		364,019
GEN. GOVERNMENT				
Modernization	417,762		100,000	317,762
Office Equipment	68,177	6,000	40,000	34,177
Insurance	20,000			20,000
Building	10,694	5,500		16,194
Election	5,514	6,120		11,634
	522,147	17,620	140,000	399,767
PROTECTION				
Emergency Mngt	20,581			20,581
Municipal Disaster	5,000			5,000
Cannabis Fund	15,000			15,000
Fire	49,921	33,960		83,881
Fire - Building	3,000	1,500		4,500
Building Inspection	8,401		8,401	0
	101,904	35,460	8,401	128,963
TRANSPORTATION				
Rds - Equipment	254,151	109,700	306,035	57,816
		TANDEM/POWER WASHER		
Rds - Infrastructure	75,854	50,388	110,348	15,894
OCIF	53,019			53,019
Asset Management	14,231	5,000		19,231
Buildings	93,705	20,400	60,446	53,659
Rds - Winter Maint.	1,000	1,020		2,020
Rds - Line Painting	3,016	2,550		5,566
	494,976	189,058	476,829	207,205
ENVIRONMENT				
Landfill Site	294,042	19,500	121,671	191,871
Landfill Site Bldgs	1,000	2,000		3,000
	295,042	21,500	121,671	194,871
RECREATION				
Building	120,332	30,310	37,904	112,738
replacement Plan)	31,186			31,186
Kitchen Equipment	6,618	5,000	12,000	-382
	158,136	35,310	49,904	143,542
PLANNING				
Planning	13,801			13,801
Unallocated	62,465	3,031	3,000	62,496
Totals	1,996,580	317,889	799,805	1,514,664

*Operating
Capital*

122,072
672,733

Obligatory Reserve Fund
Budget for the Year 2020

Name	Ending 2019	Addition 2020	Utilized 2020	Ending 2020
Federal Gas Tax	138,968	87,581	226,549	0
Gravel Rehab Prog			40,000	
Thompson Hill Sts			108,440	
Hard Top			78,109	
Totals	138,968	87,581	226,549	0

**TOWNSHIP OF HORTON
2020 PROPOSED CAPITAL BUDGET**

Department	Item	Opening Unfinanced	2020 Budget	Financing							Estimated Closing Unfinanced
				Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	Gas Tax	Reserves		
Gen. Gov't	Office Construction Loan - 2009	40,316.27		16,127	0	0	0			0	24,189.27
	Computer Hardware		40,000							40,000	0.00
	Computer Software		100,000							100,000	0.00
	Sub-Total	40,316.27	140,000	16,127	0	0	0	0	0	140,000	24,189.27
Fire											0.00
	Sub-Total	0.00	0	0	0	0	0	0	0	0	0.00
Roads	Garden of Eden Rd	69,462.50		27,785							41,677.50
	Thomson Rd	100,000.00		50,000							50,000.00
	Cotieville Rd							78,109			
	Johnston Rd	220,500.00		24,500							196,000.00
	Gravel Road (to be picked)		50,000	10,000				40,000			0.00
	Tandem		300,000						300,000		0.00
	Pressure Washer		6,035						6,035		0.00
	Salt Shed Roof		60,446						60,446		0.00
	Thompson Hill Streets (Partial Only)		166,142				55,794	108,440	110,348		-108,440.00
	Street Lights		8,984				8,984				0.00
	Sub-Total	389,962.50	591,607	112,285	0	0	64,778	226,549	476,829		179,237.50
Environment	Gates/Entrance		6,000						6,000		0.00
	Sub-Total	0.00	6,000	0	0	0	0	0	6,000		0
Recreation	Tables/Chairs		12,000						12,000		0.00
	Regrout Hall		25,000						25,000		0.00
	Bar Renos		9,980			2,076			7,904		0.00
	Bar Fridge		5,000						5,000		0.00
	Sub-Total	0.00	51,980	0	0	2,076	0	0	49,904		0.00
TOTAL		430,278.77	789,587	128,412.00	0.00	2,076.00	64,778.00	226,549.00	672,733		203,426.77

Note - Summary of Funds from Sale of Gravel Pit

Net Proceeds	552,010.82
Thomson Road	(207,093.57)
Lime Kiln Road	(30,427.66)
Fraser Road	(143,446.15)
Johnston Road	(171,043.44)
Balance Remaining	-

Catering Reserve

Unfinanced Projects	Debt	2020	Balance of Debenture 12/31/19	Township Debt	Township Payment	Financing	Unfinanced 12/31/20
Municipal Office - Borrowed 2009	40,316.27	16,127.00	24,189.27				24,189.27
Garden of Eden Rd - Borrowed 2010	69,462.50	27,785.00	41,677.50				41,677.50
Thomson Rd - Borrowed 2016	100,000.00	50,000.00	50,000.00				50,000.00
Johnston Rd - Borrowed 2018	220,500.00	24,500.00	196,000.00				196,000.00
Total Construction Loans	430,278.77	118,412.00	311,866.77	0.00	0.00	0.00	311,866.77

Department	Debt Balance at Year Ending	Forecasted Debt Dec. 31, 2016	Forecasted Debt Dec. 31, 2017	Forecasted Debt Dec. 31, 2018	Forecasted Debt Dec. 31, 2019	Forecasted Debt Dec. 31, 2020	Forecasted Debt Dec. 31, 2021	Forecasted Debt Dec. 31, 2022	Forecasted Debt Dec. 31, 2023	Forecasted Debt Dec. 31, 2024	Forecasted Debt Dec. 31, 2025	Forecasted Debt Dec. 31, 2026	Forecasted Debt Dec. 31, 2027	Forecasted Debt Dec. 31, 2028
Gen. Gov't	Municipal Office	88,697	72,570	56,443	40,316	24,189	8,062							
Roads	Garden of Eden Rd	152,818	125,033	97,248	69,463	41,678	13,893							
	Thomson Rd	250,000	200,000	150,000	100,000	50,000								
	Johnston Rd			245,000	220,500	196,000	171,500	147,000	122,500	98,000	73,500	49,000	24,500	0
Recreation	Change Rooms	34,494	20,894	7,294										
	Rink Roof	34,680	25,500											
	Hall Expansion	79,035	61,000											
TOTAL		639,724	504,997	555,985	430,279	311,867	193,455	147,000	122,500	98,000	73,500	49,000	24,500	0

Tax Burden Opened Up	
In 2022	46,455
In 2023	93,912

Township of Horton
10 Year Capital Forecast - 2020-2029

<i>Draft for 2020 Budget Deliberations</i>	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Revenues										
Municipal Tax Base	53,044	84,053	28,770	36,276	57,070	16,491	31,385	61,755	16,111	58082
Gas Tax Reserve	226,549	91,562	91,562	95,543	95,543	95,543	95,543	95,543	95,543	95,543
Transfer from Reserves	672,733	199,976	161,925	224,475	407,305	439,605	543,355	372,360	174,225	350,000
Transfer from Lot Dev.	2,076	24,500	91,825	5,500						
Fundraising										
Provincial/Federal Funding (OCIF)	78,533	79,297	667,745	80,792	81,530	82,286	83,034	83,781	84,527	85795
Total Revenues	1,032,935	479,388	1,041,827	442,586	641,448	633,925	753,317	613,439	370,406	589420
Expenditures										
Unfunded Balance Forward	126,508	98,491	718,550	1,180,179	1,572,693	1,533,030	1,639,805	1,292,988	1,384,749	1,321,843
Gen Gov't	131,127	56,727	20,063	7,000	0	35,000	0	16,200	10,000	10,000
Fire	16,500	230,000	44,000	100,000	74,100	98,500	1,000	1,000	0	0
Roads	805,291	637,720	1,108,893	589,100	497,685	605,200	400,500	552,000	271,500	409,500
Landfill	0	10,000	0	0	20,000	2,000	0	0	0	0
Recreation	52,000	165,000	325,500	139,000	5,000	0	5,000	136,000	26,000	7,000
Health Services										
Planning & Building	0	0	5,000	0	5,000	0	0	0	0	0
Total Expenditures	1,004,918	1,099,447	1,503,456	835,100	601,785	740,700	406,500	705,200	307,500	426,500
Debenture										
Balance Unfunded	-98,491	-718,550	-1,180,179	-1,572,693	-1,533,030	-1,639,805	-1,292,988	-1,384,749	-1,321,843	-1,158,923