

TOWNSHIP OF HORTON 2022 BUDGET PRESENTATION

February 22, 2022, via Zoom

Presentation Overview

THE BUDGET PROCESS

2022 FUNDING

ASSET MANAGEMENT & LONG TERM FINANCIAL STRATEGIES

DEPARTMENTAL SUMMARIES

OPERATING & CAPITAL SUMMARIES

RESERVES AND FUNDING APPLICATIONS

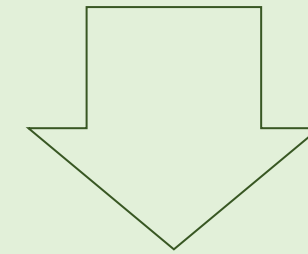
PROPERTY ASSESSMENT & TAXES

5 YEAR RESERVES AND WORK COMPLETED

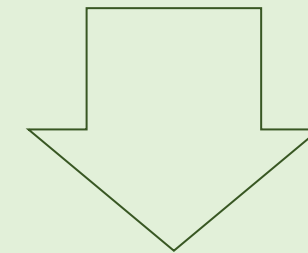
CLOSING / DISCUSSION / WHAT'S NEXT

The Budget Process

BUDGET REQUEST WORKSHEETS



STAFF REVIEWED & AMENDED



DEPARTMENTAL SUMMARY CREATED



2022 Funding

OMPF

Ontario Municipal Partnership Fund

\$ 239,000

CCBF

Canada Community Building Fund

\$ 91,562

OCIF

Ontario Community Infrastructure Fund

\$ 191,268

Asset Management & Long-Term Financial Strategies



Next
compliance
deadline is:
July 1, 2022

Staff reviews
the 10-Year
Capital
Forecast

Our Asset
Management Plan is
a financial tool used
to guide the
municipal decision-
making process



Budget Highlights

OCIF ↑

Insurance ↑

OPP ↓

Cotiveville Cross Streets

Boat
Launch

Thompsonhill Streets

General Government

2021
PROPOSED

\$2,177,167

2022
PROPOSED

\$2,230,467

2.45%
VARIANCE

\$53,300

- Estimated growth of \$20,302 and 2% Levy Increase
- Furnace upgrade commenced with funding
- Final Office Debenture payment of \$16,127
- 14% increase in insurance premiums

Transportation

2021
PROPOSED

\$1,043,783

2022
PROPOSED

\$1,011,218

-3.12%
VARIANCE

(\$32,565)

- Garage upgrades and renovations
- Thomson Road and Garden Eden Road
- Thompsonhill Streets
- Cotieville cross streets
- Eady Road – Phase 2



Environmental Services

2021
PROPOSED

\$337,328

2022
PROPOSED

\$388,656

15.22%
VARIANCE

\$51,328

- Increase in curbside recycling
- Landfill Expansion Feasibility Study
- 14% insurance increase

Fire Department

2021
PROPOSED

\$161,220

2022
PROPOSED

\$172,746

7.15%
VARIANCE

\$11,526



- Community Risk Assessment Profile
- 14% insurance increase



Recreation

2021
PROPOSED

\$131,902

2022
PROPOSED

\$143,744

8.98%
VARIANCE

\$11,842

- Recreation Agreement increase over 2020
- Boat Launch overhaul
- Anticipating increase in insurance



Building

2021 PROPOSED	2022 PROPOSED	0 % VARIANCE
\$0	\$0	\$0



Planning



2021 PROPOSED	2022 PROPOSED	0 % VARIANCE
(\$1,800)	(\$2,400)	(\$600)

Protection

2021 PROPOSED	2022 PROPOSED	-1.26 % VARIANCE
\$467,063	\$461,194	\$5,869

Health Services

2021
PROPOSED

\$35,064

2022
PROPOSED

\$35,686

1.77 %
VARIANCE

\$622

Library

2021
PROPOSED

\$8,160

2022
PROPOSED

\$8,323

2 %
VARIANCE

\$163



Breakdown of Proposed 2022 Operating Budget

EXCLUDES CAPITAL

- Transportation - 33%
- General Government - 22%
- Environment - 16%
- OPP - 13%
- Recreation - 6%
- Fire - 5%
- Planning & Building - 2%
- Health Services - 1%
- Protection - 1%
- Library Services - 0.2%

\$1,200,000
\$1,000,000
\$800,000
\$600,000
\$400,000
\$200,000
\$-

\$1,117,932

\$768,209

\$540,704

\$447,004

\$214,054

\$185,046

\$81,520

\$35,686

\$26,350

\$8,323

2022 Proposed Capital

Financing										
Department	Item	Opening Unfinanced	2022 Budget	Taxation	Fees/ Charges/ Donations	Dev. Chgs.	Grants	CCBF (Gas Tax)	Reserves	Estimated Closing Unfinanced
Gen. Gov't	HVAC System - Office	140,120			0	0	93,500		46,620	0
Sub-Total		140,120	0	0	0	0	93,500	0	46,620	0
Fire										0
Sub-Total		0	0	0	0	0	0	0	0	0
Roads	Johnston Rd	171,500		24,500						147,000
	Gravel Road <i>(Eady ph2)</i>		55,000	15,000				40,000		0
	Cotieville Cross Streets	171,314				9,586	143,000	18,728		0
	Garden of Eden Road		13,893	13,893						0
	Garage Renovation	40,000							40,000	0
	Thomsonhill Streets	60,000					60,000			0
	Golf Course Road	64,000					64,000			0
	Radio/Edger/Saws	41400							41400	0
Sub-Total		342,814	68,893	53,393	0	9,586	267,000	58,728	81,400	147,000
Environment										0
Sub-Total		0	0	0	0	0	0	0	0	0
Recreation	Dock at Boat Launch	36,582							36,582	0
	Tables & Chairs	3,000							3,000	0
										0
										0
Sub-Total		39,582	0	0	0	0	0	0	39,582	0
TOTAL		522,516	68,893	53,393	0	9,586	360,500	58,728	167,602	147,000

Unfinanced Projects	Debt	2022	Balance of Debenture 12/31/21	Township Debt	Tonwhsip Payment	Financing	Unfinanced 12/31/22
Johnston Rd - Borrowed 2018	171,500	24,500	147,000				147,000
Total Construction Loans	171,500	24,500	147,000	0	0	0	147,000

Department	Debt Balance at Year Ending	Forecasted Debt Dec. 31, 2016	Forecasted Debt Dec. 31, 2017	Forecasted Debt Dec. 31, 2018	Forecasted Debt Dec. 31, 2019	Forecasted Debt Dec. 31, 2020	Forecasted Debt Dec. 31, 2021	Forecasted Debt Dec. 31, 2022	Forecasted Debt Dec. 31, 2023	Forecasted Debt Dec. 31, 2024	Forecasted Debt Dec. 31, 2025	Forecasted Debt Dec. 31, 2026	Forecasted Debt Dec. 31, 2027	Forecasted Debt Dec. 31, 2028
Gen. Gov't	Municipal Office	88,697	72,570	56,443	40,316	24,189	8,063							
Roads	Garden of Eden Rd	152,818	125,033	97,248	69,463	41,678	13,893							
	Thomson Rd	250,000	200,000	150,000	100,000	50,000								
	Johnston Rd			245,000	220,500	196,000	171,500	147,000	122,500	98,000	73,500	49,000	24,500	0
Recreation	Change Rooms	34,494	20,894	7,294										
	Rink Roof	34,680	25,500											
	Hall Expansion	79,035	61,000											
TOTAL		639,724	504,997	555,985	430,279	311,867	193,456	147,000	122,500	98,000	73,500	49,000	24,500	0

Tax Burden Opened Up	
In 2022	46,455
In 2023	93,912

2022 Proposed Reserve Contributions

GENERAL GOVERNMENT	OFFICE EQUIPMENT	\$	8,000
	BUILDING	\$	6,000
	ELECTION / TRAINING	\$	6,370
TRANSPORTATION	ROADS - BUILDING	\$	21,224
	ROADS - WINTER MAINTENANCE	\$	1,040
	ROADS - EQUIPMENT	\$	114,233
	ROADS - INFRASTRUCTURE	\$	52,425
ENVIRONMENTAL SERVICES	LANDFILL	\$	21,900
	LANDFILL BUILDING	\$	2,000
RECREATION DEPARTMENT	BUILDING	\$	31,000
FIRE DEPARTMENT	FIRE	\$	34,640
	BUILDING	\$	2,875

TOTAL CONTRIBUTIONS: \$301,707

Current Applications for Funding

X

Ontario



MUNICIPAL MODERNIZATION
PROGRAM – INTAKE 3

DIGITAL SIGNAGE FOR
COMMUNITY CENTRE &
MUNICIPAL OFFICE



Infrastructure
Canada

GREEN AND INCLUSIVE
COMMUNITY BUILDINGS
PROGRAM

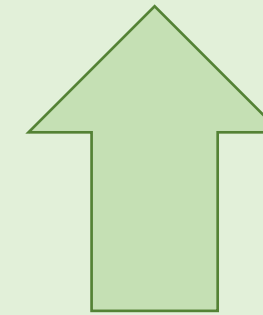
CHANGE ROOMS &
COOK STOVE AIR UNIT

What does this do to my taxes??

Horton Median Residential Assessment



\$237,000



1.5%

LEVY INCREASE
RESULTS IN A
\$19.69 CHANGE
ON MEDIAN
ASSESSED
PROPERTY.

(MUNICIPAL PORTION ONLY)

2021

\$237,000
x 0.00553706
= \$1,312.28
Annually

2022

\$237,000
x 0.00573363
= \$1,331.97
Annually

5 Year Reserve Contributions and Work Completed

2018	2019	2020	2021	2022
<u>Into Reserves</u>	<u>Into Reserves</u>	<u>Into Reserves</u>	<u>Into Reserves</u>	<u>Into Reserves</u>
\$215,580	\$304,980	\$317,889	\$303,682	\$301,707
<u>Projects Completed</u>	<u>Projects Completed</u>	<u>Projects Completed</u>	<u>Projects Completed</u>	<u>Proposed Projects</u>
Johnston Road Rehabilitation	Ferguson Road Work	Sand dome roof/shingles	Whitton Road South	HVAC Upgrades at Twp Office
Western Star Tandem Plow Truck	Garden of Eden Road Work	Cotieville Road Rehabilitation	Pay Equity Review & Job Evaluation	Cotieville Cross Streets
		3 Tonne International CV	Fuel Tank & Concrete Pad	Eady Road Phase II
		Financial Software Upgrade	Fuel Cardlock System	Golf Course Road
			Freightliner Tandem Plow	Roads Equipment Upgrades
			1 Tonne GMC Single Cab 4x4	Digital Signage
			McBride Road	Dock at Boat Launch
			Asset Management Software	

What's Next??

Questions – Comments – Discussion



Council Approval of 2022 Budget



Thank You

*I would like to thank
Staff & Council for their
hard work and input in
preparing the 2022 budget.*

Nahab Moore